

Mission

International Flavors & Fragrances Inc. (NYSE: IFF) will be the industry benchmark in providing superior fragrances and flavors to a global marketplace, supporting customers with innovative solutions that improve consumers' lives and well-being.

Company Description

- Incorporated in New York in 1909
- Listed on the New York Stock Exchange, IFF
- Member of the S&P 500 index
- Global flavor and fragrance company
- Creator of innovative flavor and fragrance solutions
- 2009 net sales of \$2.3 billion
- Corporate headquarters in New York City

Business Units

Flavors	Fragrances
Products Flavor products are sold principally to the food and beverage industries for use in consumer products such as soft and non-carbonates drinks, candies, baked goods, desserts, prepared foods, dietary foods, dairy products, drink powders, pharmaceuticals, snack foods and alcoholic beverages.	Products Fragrance products are used by customers in the manufacture of various consumer goods in the home and personal care markets, such as perfumes, colognes, soaps, detergents, lotions and powders, after-shave lotions, deodorants, hair care products, candles, air fresheners and all-purpose cleaners as well as in other consumer products.
Markets Two of the Company's largest customers for flavor products are major producers of prepared foods and beverages in the United States. Flavor products accounted for 46% of the Company's 2009 sales.	Markets Five of the largest global companies are among our principal customers. Fragrance products accounted for 54% of the Company's 2009 sales.

Leadership

Douglas D. Tough

Chairman & CEO

Nicolas Mirzayantz

Group President, Fragrances

Hernan Vaisman

Group President, Flavors

Kevin C. Berryman

EVP & Chief Financial Officer

Beth E. Ford

EVP, Head of Supply Chain

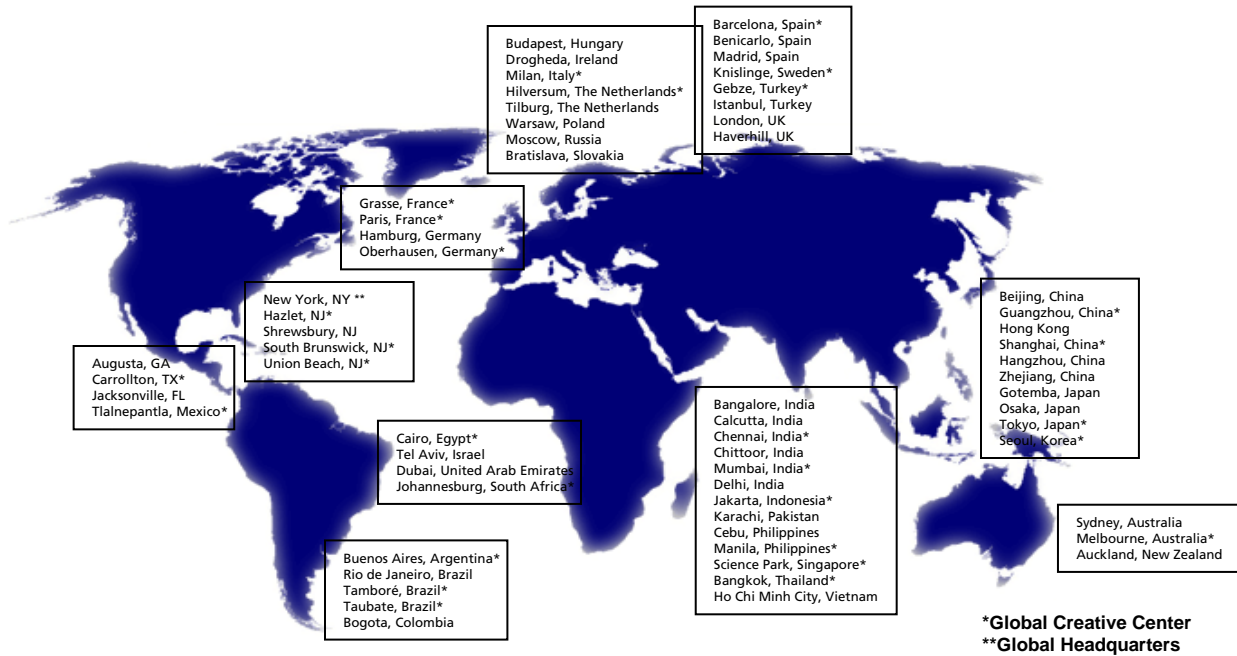
Angelica T. Cantlon

SVP, Human Resources

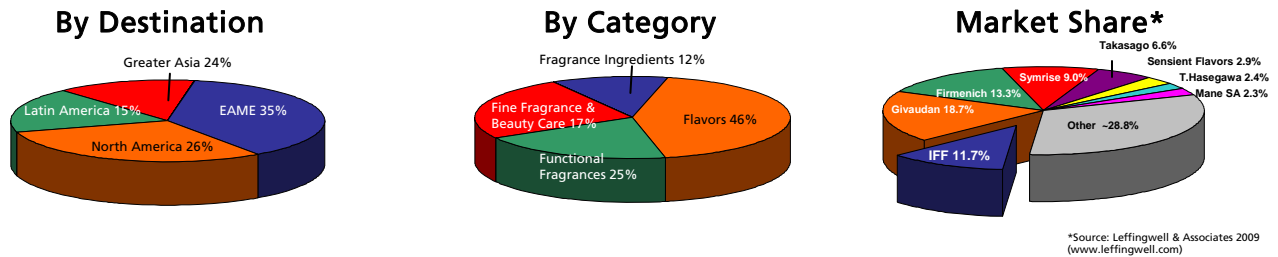
Dennis M. Meany

SVP & General Counsel

Global Presence



2009 Sales



Financial Results (in millions except per share and dividend amounts)

	2009	2008	2007
Sales	\$2,326	\$2,389	\$2,277
Net Income	\$195	\$230	\$247
Diluted EPS	\$2.46	\$2.86	\$2.82
Dividend	\$1.00	\$0.94	\$0.86

Key Statistics

- Market Capitalization ≈ \$3.5 billion
- Approximately 5,400 employees globally
- 90 flavorists globally
- 80 perfumers globally

IFF Contacts

Corporate Headquarters

521 West 57th Street
New York, NY 10019
212-765-5500
www.iff.com

Investor Relations

521 West 57th Street
New York, NY 10019
212-765-5500
Investor.relations@iff.com

Media Relations

521 West 57th Street
New York, NY 10019
212-708-7211
Corporate.communications@iff.com