

Welcome to your CDP Water Security Questionnaire 2023

W0. Introduction

W0.1

(W0.1) Give a general description of and introduction to your organization.

International Flavours & Fragrances Inc. is a leading creator and manufacturer of food, beverage, health & biosciences, scent and pharma solutions and complementary adjacent products, including cosmetic active and natural health ingredients, which are used in a wide variety of consumer products. Our products are sold principally to manufacturers of dairy, meat, beverages, snacks, savoury, sweet, baked goods and other foods, personal care products, soaps and detergents, cleaning products, perfumes and cosmetics, dietary supplements, food protection, infant and elderly nutrition, functional food, pharmaceutical and oral care products.

W-CH0.1a

(W-CH0.1a) Which activities in the chemical sector does your organization engage in?

Bulk organic chemicals Bulk inorganic chemicals Specialty organic chemicals Specialty inorganic chemicals

W0.2

(W0.2) State the start and end date of the year for which you are reporting data.

	Start date	End date
Reporting year	January 1, 2022	December 31, 2022

W0.3

(W0.3) Select the countries/areas in which you operate.

Argentina Australia Austria Belgium Brazil International Flavors & Fragrances Inc. CDP Water Security Questionnaire 2023 Thursday, September 28, 2023



Canada Chile China Colombia Czechia Denmark Egypt Finland France Georgia Germany Guatemala Iceland India Indonesia Ireland Israel Italy Japan Malaysia Mexico Netherlands New Zealand Norway Peru Philippines Poland Republic of Korea **Russian Federation** Slovenia South Africa Spain Switzerland Thailand Turkey United Arab Emirates United Kingdom of Great Britain and Northern Ireland United States of America

W0.4

(W0.4) Select the currency used for all financial information disclosed throughout

your response.

USD



W0.5

(W0.5) Select the option that best describes the reporting boundary for companies, entities, or groups for which water impacts on your business are being reported.

Companies, entities or groups over which operational control is exercised

W0.6

(W0.6) Within this boundary, are there any geographies, facilities, water aspects, or other exclusions from your disclosure?

Yes

W0.6a

(W0.6a) Please report the exclusions.

Exclusion	Please explain
	Small leased office spaces (fewer than 20 employees) where water is provided
Small	through the lease and is managed by our landlords. The rationale for this exclusion is
leased	that small leased office spaces represent an insignificant portion (<1%) of our total
offices	water withdrawals and consumption. Water is not used for production at these
	locations. Additionally, due to the leased nature of these spaces, IFF has limited ability
	to obtain water tracking metrics and influence sourcing or discharge destinations

W0.7

(W0.7) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?

Indicate whether you are able to provide a unique identifier for your organization.	Provide your unique identifier
Yes, a Ticker symbol	IFF

W1. Current state

W1.1

(W1.1) Rate the importance (current and future) of water quality and water quantity to the success of your business.

	Direct use importance rating	Indirect use importance rating	Please explain
Sufficient amounts of good	Vital	Important	Good quality freshwater has always been and will remain vital to IFF's direct and indirect operations. Not only is water used for cooling, steam



quality freshwater available for use			generation, feedstock processing, and cleaning, it is a significant input for production of core texturants, proteins, food ingredients, and enzymes. The primary use of fresh water in our direct operations is for cleaning and cooling processes. Freshwater is of importance for indirect operations because it is used for agricultural processes. In our value chain, water quality and water quantity are important to our supply chain but not important to the other stages of our value chain. The ingredients business within our Nourish division, in combination with our Health & Biosciences division, accounts for over 80% of our combined company water withdrawal. IFF determined that water is vitally important based on our use of water throughout the production process. In the Pharma Solution Division water is a key ingredient from the initial hydrolysis step. Several major products within the division are washed with water prior to the spray drying step, and then the dried product is sent to our customer. Many of IFF's products are intermediary products that are sold to our customers and used in the customers' finished product. Many of these products are ingested and come in direct contact with customers' person. Should water quality and quantity not be sufficient for production this would be detrimental to not only the Pharma Solutions Division but IFF's as a whole and could impact the revenue of the company. Our future dependence on water may or may not be affected by water availability. This will depend on the demand of IFF's product lines that use large amounts of water. IFF's continuing efforts to invest in efficiencies to reduce the reliance on water intensive processes within our operations
Sufficient	Important	Neutral	will aid in reducing our water dependency.It is important that enough recycled, brackish,
amounts of recycled,			and/or produced water be available for use across our own operations because it will help reduce the



brackish and/or	consumption of freshwater.
produced water	
available for use	The primary use of non-fresh water in our
	operations is for cleaning and cooling processes.
	Recycled, brackish, and produced water is of
	neutral importance for indirect operations because
	they rely on freshwater for agricultural processes.
	The primary use of non-fresh water in our indirect
	operations is for cleaning and cooling purposes,
	but this is not as significant as water is used
	generally in agriculture.
	In our value chain, water quality and water
	quantity are important to our supply chain but not
	important to the other stages of our value chain.
	The ingredients business within our Nourish division, in combination with our Health &
	Biosciences division, accounts for over 80% of our
	combined company water withdrawal.
	The quality of recycled, brackish, or produced
	water available to use is important to IFF as many
	sites have implemented reuse programs within
	their facility management programs in order to
	reuse water rather than increase withdrawal. For
	example, one of our sites in Thailand has
	implemented a water reuse system where they
	take their wastewater treatment water and use it
	for their sprinkler system. If the quantity of this
	water were to decrease the site would need to
	withdraw more water from the municipality or from
	the sea. This would decrease recycled water and
	increase the site's water withdrawal.
	Future recycled, brackish, and/or produced water
	quality will remain important for direct operations
	as we have committed to increasing the amount of
	recycled water used. Future recycled, brackish
	and/or produced water quality will remain neutral
	for indirect operations because they rely on
	freshwater for agricultural processes, and this is
	not anticipated to change.



W1.2

(W1.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored?

	% of	Frequency of	Method of	Please explain
	sites/facilities/operations	measurement	measurement	
Water withdrawals – total volumes		Monthly	IFF directly monitors water withdrawals total volume.	IFF tracks water withdrawal for the portfolio's manufacturing facilities and some larger offices. The data is collected at the site level through a combination of onsite water meters as well as monthly utility bills. At the corporate level, the data from the onsite water meters is collected and tracked monthly using a global web-based software application where the sites upload their water meter volumes. To manage and drive performance, we use this software to internally track and report individual facilities while we externally report global usage. We use per metric ton of production to report the water intensity of each site.



Water withdrawals – volumes by source	100%	Monthly	IFF directly monitors water withdrawal volumes by source.	IFF tracks water withdrawal for the portfolio's manufacturing facilities and some larger offices by source. The data is collected at the site level through a combination of onsite water meters as well as monthly utility bills. At the corporate
				meters is collected and tracked monthly using a global web-based software application where the sites upload their water meter volumes to manage and drive performance, we use this software to internally track and report individual facilities while we externally report global usage. We use per metric ton of production to report the water intensity of each site.
Water withdrawals quality	100%	Yearly	IFF directly monitors water withdrawal quality.	IFF monitors water quality at each manufacturing facility and tracks, at a minimum, TSS, COD, and



				BOD. Each site measures the data based on local regulations which may include using monitoring methods that incorporate sensors, the colorimetric method, or a Winkler titration.
Water discharges – total volumes	76-99	Monthly	IFF directly monitors water discharge volumes by destination	IFF tracks water discharge for the portfolio's manufacturing facilities and some larger offices. The data is collected at the site level through a combination of onsite water meters as well as monthly utility bills. At the corporate level the data from the onsite water meters is collected and tracked monthly using a global web-based software application where the sites upload their water meter volumes. To manage and drive performance, we use this software to internally track and report individual facilities while we eternally report global



				usage. We use per metric ton of production to report the water intensity of each site. Water discharge volume from leased office spaces was not consistently available. So, IFF is reporting 76- 99%.
Water discharges – volumes by destination	76-99	Monthly	IFF directly monitors water discharge volumes by destination.	IFF tracks water discharge volume by treatment method for the portfolio's manufacturing facilities and some larger offices. Water discharge volume from leased office spaces was not consistently available. So, IFF is reporting 76- 99%. The data is collected at the site level through a combination of onsite water meters as well as monthly utility bills. At the corporate level, the data from the onsite water meters is collected and tracked monthly using a global web-based software application where the sites upload



				their water meter volumes. To manage and drive performance, we use this software to internally track and report individual facilities while we eternally report global usage. We use per metric ton of production to report the water intensity of each site.
Water discharges – volumes by treatment method	76-99	Monthly	IFF directly monitors water discharge volumes by treatment method.	IFF tracks water discharge volume by treatment method for the portfolio's manufacturing facilities and some larger offices. Water discharge volume from leased office spaces was not consistently available. So, IFF is reporting 76- 99%. The data is collected at the site level through a combination of onsite water meters as well as monthly utility bills. At the corporate level, the data from the onsite water meters is collected and tracked monthly using a global web-based



				software application where the sites upload their water meter volumes. To manage and drive performance, we use this software to internally track and report individual facilities while we eternally report global usage. We use per metric ton of production to
Water discharge quality – by standard effluent parameters	76-99	Yearly	IFF directly monitors water discharge quality – by standard effluent parameters	production to report the water intensity of each site. Tracked by specific facility and local parameters for the portfolio's manufacturing facilities. Water discharge volume from leased office spaces was not consistently available. So, IFF is reporting 76- 99% Each site measures the data based on local regulation which may include using monitoring methods that
				incorporate sensors, the colorimetric method, or a Winkler titration. The data is collected and



				tracked annually at the corporate level.
Water discharge quality – emissions to water (nitrates, phosphates, pesticides, and/or other priority substances)	76-99	Monthly	This data is gathered at the manufacturing facility level and follows local requirements and regulations. Facilities obtain this data in different ways. Some facilities measure this data directly while others have a third party that measures these emissions.	the manufacturing facility level to comply with local permit/regulation requirements. IFF has implemented an internal tracking



Water discharge	76-99	Monthly	This data is gathered at the	testing but also comply with local permit/regulation requirements. These leased spaces are out of IFF's operational control, IFF does not manage the wastewater treatment processing for leased sites. Water discharge volume from leased office spaces was not consistently available. So, IFF is reporting 76- 99%. IFF currently does not monitor water
quality – temperature			gathered at the manufacturing facility level and follows local requirements and regulations. Facilities obtain this data in different ways. some facilities measure this data directly while others have a third party that measures the water temperature.	not monitor water discharge quality temperature at a corporate level, but it is monitored locally to comply with local permit/regulation requirements. Where practical IFF has plans to measure water discharge temperature within 2 years. In addition, water with elevated temperatures is a very good source for heat exchange as a method for energy efficiency usage and therefore will be



				used in these processes prior to discharge Leased office spaces handle their own water treatment processing and testing but also comply with local permit/regulation requirements. These leased spaces are out of IFF's operational control, therefore IFF does not manage the wastewater treatment processing for non- operational controlled leased sites. Water discharge volume from leased office spaces was not
				available. So, IFF is reporting 76- 99%.
Water consumption – total volume	76-99	Monthly	IFF directly monitors water consumption – total volume	IFF tracks water consumed for the portfolio's manufacturing facilities and some larger offices. The withdrawal and discharge data is collected at the site level using onsite water meters. At the corporate level the data from the onsite water meters is collected



				and tracked
				and tracked monthly using a global web-based software application where the sites upload their water meter volumes. The water consumption is then calculated by taking the total water withdrawal and subtracting the total water discharge which results in IFF's total water consumption (C = W - D). Water discharge volume from leased office spaces was not consistently available. So, IFF
Water recycled/reused	100%	Monthly	IFF directly monitors water recycled/reused	99%. IFF tracks water recycled/reused volume for the portfolio's manufacturing facilities and some larger offices. The data is collected at the site level through onsite water meters. At the corporate level the data from the onsite water meters is collected and tracked monthly using a global web-based



				software application where the sites upload their water meter volumes. As part of our 2025 water goals, we aim to use recycled water for at least 50% of our non-product operations. In 2022 our Rayong site located in Thailand, contributed to our increase in recycled water by installing new buffer tanks to collect their treated water for reuse rather than discharging it. This
The provision of fully-functioning, safely managed WASH services to all workers	100%	Monthly	IFF directly monitors fully- functioning, safely managed WASH services to all workers.	water annually. WASH services are implemented and consistently maintained for 100% of manufacturing facilities and larger offices. The data is collected and tracked monthly. This is a corporate policy implemented and monitored by EHS managers on a site-by-site basis.



W1.2b

(W1.2b) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, how do they compare to the previous reporting year, and how are they forecasted to change?

	Volume (megaliters/ye ar)	Comparis on with previous reporting year	Primary reason for comparison with previous reporting year		Primary reason for forecast	explain
Total withdrawal s	93,310	Lower	Other, please specify The decrease is due to improveme nts in efficiency as well as a decrease in Q4 output.	Lower	Increase/decrea se in efficiency	IFF had lower total water withdrawals than reported in previous years. IFF will continue to pursue the water stewardship objectives stated in our Do More Good Plan as well as our new water Stewardship strategy to increase water efficiency which may include the use of recycled water for our non- product operations, in addition to focusing on contextual based targets for facilities in high water risk areas. Values



						may change in the future as new facilities are acquired, opened, or divested. IFF's definition of "much higher" is 6% increase from previous year's reporting as IFF considers "much lower" as 6% reduction from previous year's reporting.
Total discharges	81,437	Higher	Mergers and acquisitions	Lower	Increase/decrea se in efficiency	IFF had increased total water discharge as compared to previous years reporting. In previous year reporting IFF's reporting accounted for the 2021 merger with DuPont N&B did not require their facilities to report water discharged. Over the last year the DuPont N&B sites were onboarded to support water discharge



		reporting. We
		anticipate
		future total
		water
		discharge to
		decrease as
		we continue to
		integrate and
		optimize our
		sustainability
		procedures.
		This
		anticipation
		will be
		supported by
		our Do More
		Good Plan as
		well as our
		new water
		stewardship
		strategy to
		increase water
		efficiency
		which may
		include the
		use of
		recycled water
		for our non-
		product
		, operations, in
		addition to
		focusing on
		contextual
		based targets
		for facilities in
		high water risk
		areas. Please
		note, values
		may change in
		the future as
		new facilities
		are acquired,
		opened and/or
		divested.
		IFF's definition
		of "much



						higher" is 6% increase from previous year's reporting as IFF considers "much lower" as 6% reduction from previous year's reporting.
Total consumpti on	11,873	Lower	Mergers and acquisitions	Lower	Increase/decrea se in efficiency	Water consumption is the difference between withdrawals and discharges (using the formula C = W - D) we calculate consumption as 93,310 - 81,437 = 11,874 megaliters/yea r). The majority of water vithdrawn is used for cleaning and cooling. IFF had lower water consumption as previous years reporting due to efficiency enhancements as well as



			lower output in
			Q4 2022. We
			anticipate
			future total
			water
			consumption
			to continue to
			decrease as
			we continue to
			integrate and
			optimize our
			sustainability
			procedures.
			This will be
			driven by our
			Do More Good
			Plan as well
			as our new
			water
			stewardship
			strategy to
			increase water
			efficiency,
			which may
			include the
			use of
			recycled water
			for our non-
			product
			operations, in
			addition to
			focusing on
			contextual
			based targets
			for facilities in
			high water risk
			areas. Please
			note, values
			may change in
			the future as
			new facilities
			are acquired
			or opened.
			IFF's definition
			of "much
			higher" is 6%



			increase from
			previous
			year's
			reporting as
			IFF considers
			"much lower"
			as 6%
			reduction from
			previous
			year's
			reporting.

W1.2d

(W1.2d) Indicate whether water is withdrawn from areas with water stress, provide the proportion, how it compares with the previous reporting year, and how it is forecasted to change.

	Withdraw als are from areas with water stress	% withdra wn from areas with water stress	Compari son with previous reporting year	Primary reason for comparison with previous reporting year	Five- year forec ast	Primary reason for forecast	Identificat ion tool	Please explain
Ro w 1	Yes	1-10	About the same	Increase/decr ease in business activity	Lower	Investment in water-smart technology/pro cess	WRI Aqueduct	We systematic ally track and map our plant water usage with the WRI Aqueduct Water Risk Atlas or informatio n on water- related risks and to assess exposure to water



				risk across
				multiple
				locations.
				Our
				our rationale is
				that the
				tool uses
				the
				Aqueduct
				™ 3.0
				water risk
				framework
				, which
				combines
				13 water
				risk
				indicators
				—
				including
				quantity,
				quality,
				and
				reputation
				al risks-
				into a
				composite
				overall
				water risk
				score. The
				tool also
				provides
				customize
				d
				weightings
				of these
				indicators
				for specific
				sectors,
				and we
				have
				utilized the
				chemical
				sector
				weightings
				. For the
				purposes



				of our
				water risk
				assessme
				nt, we
				define
				water
				stressed
				as areas
				where
				Aqueduct'
				s overall
				water risk
				score with
				the
				chemical
				sector
				weightings
				applied is
				high or
				extremely
				high. Our
				%
				withdrawn
				from
				stressed
				areas is
				based on
				the total
				volume
				withdrawn
				in water-
				stressed
				areas
				defined by
				the tool
				divided by
				our total
				withdrawal
				volume.
				We
				anticipate future
				percentag
				e
				withdrawn
				from



				stressed
				areas to
				decrease
				as our
				water
				goals will
				help us set
				the
				framework
				to target
				and
				improve
				facilities in
				water
				stressed
				regions.
				Our water
				reduction
				goals will
				help guide
				water
				reduction
				project
				execution
				especially
				for sites
				located in
				high to
				extremely
				high-risk
				areas. IFF
				corporate
				water
				managem
				ent and
				pollution
				prevention
				experts
				work
				directly
				with these
				sites on
				water
				reduction
				efforts to
				ensure



				this
				decrease.
				IFF's
				definition
				for "much
				higher" is
				6%
				increase
				from
				previous
				year's
				reporting
				and IFF
				defines
				"much
				lower" as
				6%
				reduction
				from
				previous
				year's
				reporting.
				IFF's
				methodolo
				gy of
				defining
				"much
				higher"
				and "much
				lower" is
				associated
				with the
				company's
				internal
				water
				reduction
				goals. IFF
				has an
				internal
				goal to
				reduce
				water
				intensity
				by 0-3%
				year over
				year.



					Therefore,
					IFF
					considers
					doubling
					the 3%
					reduction
					goal would
					be a
					significant
					change.
- 1					

W1.2h

(W1.2h) Provide total water withdrawal data by source.

	Relevanc e	Volume (megaliters/yea r)	Compariso n with previous reporting year	Primary reason for comparison with previous reporting year	Please explain
Fresh surface water, including rainwater, water from wetlands, rivers, and lakes	Relevant	33,588	Lower	Other, please specify Increases in efficiency, investment in water-smart processes and technologies as well as a decrease in business activity.	This section highlights direct measurements of IFF's surface water withdrawal from rivers and lakes (surface water). Fresh surface water is relevant to IFF because we use it in our operations. We anticipate our future trends for withdrawals from freshwater sources to continue to decrease in the near future as we implement new water stewardship goals that align with the Do More Good Plan. Please note,



Brackish surface	Relevant	24,134	Higher	Other, please	values may change in the future as new facilities are acquired or opened. IFF's definition for "much higher" is 6% increase from previous year's reporting and IFF defines "much lower" as 6% reduction from previous year's reporting. IFF's methodology of defining "much lower" is associated with the company's internal water reduction goals. IFF has an internal goal to reduce water intensity by 0-3% JFF has an internal goal to reduce water intensity by 0-3% year over year. Therefore, IFF considers doubling the 3% reduction goal would be a significant change.
water/Seawater				specify The 2021 IFF merger with DuPont N&B. The heritage DuPont sites did not report water withdrawal by source, many	highlights direct measurements of IFF's seawater withdrawal. We anticipate withdrawals from seawater water sources to



	alta a secolo d	de encere la dist
	sites needed to begin	decrease in the
	specifying their	near future as we
	water sources.	implement new
	Throughout	water stewardship
	2021 and 2022	goals that align
	these sites continued to	with the Do More
	specify their	Good Plan.
	water	Please note,
	withdrawal.	values may
		change in the
		future as new
		facilities are
		acquired or
		opened. IFF's
		definition for
		"much higher" is
		6% increase from
		previous year's
		reporting and IFF
		defines "much
		lower" as 6%
		reduction from
		previous year's
		reporting. IFF's
		methodology of
		defining "much
		higher" and "much
		lower" is
		associated with
		the company's
		stretch internal
		water reduction
		goals. IFF has an
		internal goal to
		reduce water
		intensity by 0-3%
		year over year.
		Therefore, IFF
		considers
		doubling the 3%
		reduction goal
		would be a
		significant
		change.



Groundwater -	Relevant	1,989	About the	Increase/decreas	This section
renewable	Rolovant	1,000	same	e in efficiency	highlights direct
TOTIOWADIE			Same	o in onlochdy	measurements of
					IFF's renewable
					groundwater
					withdrawal.
					Renewable
					groundwater is
					relevant to IFF
					because we use it
					in our operations.
					Good quality
					freshwater is
					essential to
					various stages of
					our manufacturing
					processes,
					especially product
					operations. We
					anticipate
					withdrawals from
					seawater sources
					to decrease in the
					near future as we
					implement new
					water stewardship
					goals that align
					with the Do More
					Good Plan.
					Values may
					change in the
					future as new
					facilities are
					acquired or
					opened. IFF's
					definition for
					"much higher" is
					6% increase from
					previous year's
					reporting and IFF
					defines "much
					lower" as 6%
					reduction from
					previous year's
					reporting. IFF's



Groundwater –	Relevant	15,405	About the	Increase/decreas	methodology of defining "much higher" and "much lower" is associated with the company's stretch internal water reduction goals. IFF has an internal goal to reduce water intensity by 0-3% year over year. Therefore, IFF considers doubling the 3% reduction goal would be a significant change.
non-renewable			same	e in efficiency	highlights direct measurements of IFF's non- renewable groundwater withdrawal. Non- renewable groundwater is relevant to IFF because we use it in our operations. Good quality freshwater is essential to various stages of our manufacturing processes, especially product operations. We anticipate withdrawals from non-renewable groundwater sources to



					decrease in the
					near future as we
					implement new
					water stewardship
					goals that align
					with the Do More
					Good Plan.
					Values may
					change in the
					future as new
					facilities are
					acquired or
					opened. IFF's
					definition for
					"much higher" is
					6% increase from
					previous year's
					reporting and IFF defines "much
					lower" as 6%
					reduction from
					previous year's
					reporting. IFF's
					methodology of
					defining "much
					higher" and "much
					lower" is
					associated with
					the company's
					stretch internal
					water reduction
					goals. IFF has an
					internal goal to
					reduce water
					intensity by 0-3%
					year over year.
					Therefore, IFF
					considers
					doubling the 3%
					reduction goal
					would be a
					significant
					change.
Produced/Entraine	Relevant	597	Higher	Other, please	This section
d water				specify	highlights direct
					0 0



	The 2021 IFF	moneuromente of
	merger with	measurements of
	DuPont N&B.	IFF's process
- I I I I I I I I I I I I I I I I I I I	The heritage	water withdrawal.
	DuPont sites	Produced/entraine
	did not report water	d water is relevant
	withdrawal by	to IFF because
	source, many	we use it in our
	sites needed	operations. Good
	to begin	quality freshwater
	specifying their water sources.	is essential to
	Throughout	various stages of
	2021 and 2022	our manufacturing
	these sites	processes,
	continued to specify their	especially product
	water	operations. We
V	withdrawal.	anticipate
		withdrawals from
		seawater sources
		to decrease in the
		near future as we
		implement new
		water reduction
		goals. This may
		change in the
		future as new
		facilities are
		acquired or
		opened. Values
		may change in the
		future as new
		facilities are
		acquired or
		opened. IFF's
		definition for
		"much higher" is
		6% increase from
		previous year's
		reporting and IFF
		defines "much
		lower" as 6%
		reduction from
		previous year's
		reporting. IFF's
		methodology of
		defining "much
		higher" and "much
		ingrior and moon



					lower" is associated with the company's stretch internal water reduction goals. IFF has an internal goal to reduce water intensity by 0-3% year over year. Therefore, IFF considers doubling the 3% reduction goal would be a significant change.
Third party sources	Relevant	17,596	About the same	Other, please specify The are several reasons IFF's total third-party withdrawal are nearly the same compared to the previous reporting years: increases in efficiency, investment in water-smart processes and technologies, as well as a decrease in business activity.	This section highlights direct measurements of IFF's municipal water withdrawal. Third-party sources of water are relevant to IFF because we use water from these sources, such as municipal water suppliers in our operations. Good quality freshwater is essential to stages of our manufacturing processes, especially product operations. We anticipate withdrawals from third party sources to decrease as we implement water



	that align with the
	Do More Good
	Plan. Values may
	change in the
	future as new
	facilities are
	acquired or
	opened. IFF's
	definition for
	"much higher" is
	6% increase from
	previous year's
	reporting and IFF
	defines "much
	lower" as 6%
	reduction from
	previous year's
	reporting. IFF's
	methodology of
	defining "much
	higher" and "much
	lower" is
	associated with
	the company's
	stretch internal
	water reduction
	goals. IFF has an
	internal goal to
	reduce water
	intensity by 0-3%
	year over year.
	IFF considers
	doubling the 3%
	reduction goal
	would be a
	significant
	change.
	e

W1.2i

(W1.2i) Provide total water discharge data by destination.

Relevance	Volume (megaliters/year)	-	Primary reason for comparison with	Please explain
		previous	previous reporting	
			year	



			reporting		
Fresh surface water	Relevant	39,460	reporting year Higher	Other, please specify Increase/decrease in business activity and Increase/decrease in efficiency	This section highlights direct measurements of IFF's surface water discharge. This destination is relevant to IFF because we discharge water from our operations to fresh surface water bodies at some facilities. Good quality freshwater is essential to various stages of our manufacturing processes, especially product operations. The reason for this increase is
					product operations. The reason for this increase is due to the 2021 IFF merger with DuPont. The
					heritage DuPont facilities were not required to report on water discharge prior to merging with IFF.
					Throughout 2022 these sites began to



					upload their monthly water discharge, which is the reason for the increase in each water discharge category. We anticipate our future trends for surface water discharge to decrease in the near future as we implement new water stewardship goals that align with the Do More Good Plan. Please note, values may change in the future as new facilities are acquired or opened.
Brackish surface water/seawater	Relevant	24,132	Higher	Other, please specify Increase/decrease in business activity and Increase/decrease in efficiency	This section highlights direct measurements of IFF's seawater discharge. The reason for this increase is due to the 2021 IFF merger with DuPont. The heritage DuPont facilities were



					not required to report on water discharge prior to merging with IFF. Throughout 2022 these sites began to upload their monthly water discharge, which is the reason for the increase in each water discharge category. We anticipate seawater discharge to decrease in the seawater discharge to decrease in the near future as we implement new water stewardship goals that align with the Do More Good Plan. Please note, values may change in the future as new facilities are acquired or
Groundwater	Relevant	4,986	Higher	Other, please specify Increase/decrease in business activity and Increase/decrease in efficiency	This section highlights direct measurements of IFF's groundwater discharge. This destination is relevant to IFF because we



		discharge
		water from our
		operations to
		groundwater at
		some facilities.
		Good quality
		freshwater is
		essential to
		various stages
		of our
		manufacturing
		processes,
		especially
		product
		operations.
		The reason for
		this increase is
		due to the
		2021 IFF
		merger with
		DuPont. The
		heritage
		DuPont
		facilities were
		not required to
		report on water
		discharge prior
		to merging with
		IFF.
		Throughout
		2022 these
		sites began to
		upload their
		monthly water
		discharge,
		which is the
		reason for the
		increase in
		each water
		discharge
		category.
		We anticipate
		groundwater
		-
		discharge to
		decrease in the
		near future as



					we implement new water stewardship goals that align with the Do More Good Plan. Please note, values may change in the future as new facilities are acquired or opened.
Third-party destinations	Relevant	12,852	Higher	Other, please specify Increase/decrease in business activity and Increase/decrease in efficiency	This section highlights direct measurements of IFF's municipal water discharge. This destination is relevant to IFF because we discharge water from our operations to third-party destinations, such as municipal wastewater plants and public utilities, at some facilities. Good quality freshwater is essential to various stages of our manufacturing processes, especially product



		operations.
		The reason for
		this increase is
		due to the
		2021 IFF
		merger with
		DuPont. The
		heritage
		DuPont
		facilities were
		not required to
		report on water
		discharge prior
		to merging with
		IFF.
		Throughout
		2022, these
		sites began to
		upload their
		monthly water
		discharge,
		which is the
		reason for the
		increase in
		each water
		discharge
		category. We
		anticipate
		municipal
		discharge to
		decrease in the
		near future as
		we implement
		new water
		stewardship
		goals that align
		with the Do
		More Good
		Plan. Please
		note, values
		may change in
		the future as
		new facilities
		are acquired or
		opened.



W1.2j

(W1.2j) Within your direct operations, indicate the highest level(s) to which you treat your discharge.

	Relevan ce of treatme nt level to dischar ge	Volume (megaliters/y ear)	Comparis on of treated volume with previous reporting year	Primary reason for comparison with previous reporting year	% of your sites/facilities/opera tions this volume applies to	Please explain
Tertiary treatment	Relevan t	1,783	Higher	Other, please specify Increase/decr ease in business activity and Increase/decr ease in efficiency	1-10	Treatment levels are determined by wastewate r classificati on and respective permit discharge limits. Volume discharges reflect production changes and or changes in changes in changes in changes in changes in change change



			acquisition
			s or
			divestment
			S.
			3.
			Future
			trends are
			difficult to
			predict.
			However,
			short-term
			trends
			should be
			consistent
			with
			production
			trends
			unless
			there is a
			change in
			product or
			ingredient
			mix. IFF
			will
			continue to
			advance
			water
			efficiency
			measures
			though our
			annual
			CAPEX
			program to
			meet our
			long-term
			stewardshi
			p goals.
			IFF's
			discharge
			to tertiary
			treatment
			is
			markedly
			higher than
			the



		previous
		reporting
		year due to
		the
		increased
		visibility
		into sites
		discharge
		volumes
		as well as
		a better
		understand
		ing of the
		sites
		discharge
		processes.
		In 2021
		IFF
		merged
		with
		DuPont
		N&B,
		Heritage
		DuPont
		N&B sites
		were not
		required to
		report their
		discharge
		values
		prior to
		joining IFF.
		Throughou
		t 2022,
		these sites
		began to
		track their
		water
		discharge
		as well as
		provide the
		level of
		treatment
		for tracking
		at the
		corporate



Secondar	Relevan	21,213	Lower	Other, please	21-30	level. Therefore, it appears there is an increased volume of water discharge, when it is actually more accurate tracking of data post the 2021 merger.
y treatment	t			specify Increase/decr ease in business activity and Increase/decr ease in efficiency		for the level of treatment: Treatment levels are determined by wastewate r classificati on and respective permit discharge limits. Volume changes are reflective of production changes and or changes in plant water efficiency upgrades that may



			impact
			overall
			water
			discharge
			volumes or
			changes in site count
			due to
			mergers,
			acquisition
			s or
			divestment
			S.
			_
			Regulatory
			or
			voluntary
			standards:
			Future
			trends are
			difficult to
			predict.
			However
			trends
			should be
			consistent
			with
			production
			trends in
			the short-
			term
			unless
			there is a
			change in
			product or
			ingredient
			mix. IFF
			will
			continue to
			advance
			water
			efficiency
			measures
			though our
			annual
			CAPEX



 1	1		
			program to
			meet our
			long term
			stewardshi
			p goals.
			IFF's
			discharge
			to
			secondary
			treatment
			is marked
			lower than
			the
			previous
			reporting
			year due to
			the
			increased
			visibility
			into sites
			discharge
			volumes
			as well as
			a better
			understand
			ing of the
			sites
			discharge
			processes.
			In 2021
			IFF
			merged
			with
			DuPont
			N&B,
			Heritage
			DuPont
			N&B sites
			were not
			required to
			report their
			discharge
			values
			prior to
			joining IFF.



						Throughou t 2022, these sites began to track their water discharge as well as provide the level of treatment for tracking at the corporate level. Therefore, it appears there is a decreased volume of water discharge to secondary treatment, when it is actually more accurate tracking of data post
						data post the 2021 merge.
Primary treatment only	Relevan t	40,769	Higher	Other, please specify Increase/decr ease in business activity and Increase/decr ease in efficiency	41-50	Rationale for the level of treatment: Treatment levels are determined by wastewate r classificati on and



			respective
			permit
			discharge
			limits.
			Volume
			changes
			are
			reflective
			of
			production
			changes
			and or
			changes in
			plant water
			efficiency
			upgrades
			that may
			impact
			overall
			water
			discharge
			volumes or
			changes in
			site count
			due to
			mergers,
			acquisition
			s or
			divestment
			S
			Regulatory
			or
			voluntary
			standards:
			Future
			trends are
			difficult to
			predict
			However
			Trends
			should be
			consistent
			with
			production
			trends in



		the short-
		term,
		unless
		there is a
		change in
		product or
		ingredient
		mix. IFF
		will
		continue to
		advance
		water
		efficiency
		measures
		though our
		annual
		CAPEX
		program to
		meet our
		long term
		stewardshi
		p goals.
		IFF's
		discharge
		to primary
		treatment
		is marked
		higher than
		the
		previous
		reporting
		year due to
		the
		increased
		visibility
		into sites
		discharge
		volumes
		as well as
		a better
		understand
		ing of the
		sites
		discharge
		processes.



	In 2021
	IFF
	merged
	with
	DuPont
	N&B,
	Heritage
	DuPont
	N&B sites
	were not
	required to
	report their
	discharge
	values
	prior to
	joining IFF.
	Throughou
	t 2022,
	these sites
	began to
	track their
	water
	discharge
	as well as
	provide the
	level of
	treatment
	for tracking
	at the
	corporate
	level.
	Therefore,
	it appears
	there is an
	increased
	volume of
	water
	discharge
	to primary
	treatment,
	when it is
	actually
	more
	accurate
	tracking of
	data post



						the 2021 merge.
Discharg e to the natural environm ent without treatment	Not relevant					This is n/a because it's not relevant. IFF treats any water used directly in the process prior to dischargin g it to the environme nt.
Discharg e to a third party without treatment	Relevan t	19,923	Lower	Other, please specify Increase/decr ease in business activity and Increase/decr ease in efficiency	21-30	Rationale for the level of treatment: Treatment levels are determined by wastewate r classificati on and respective permit discharge limits. Volume changes are reflective of production changes and or changes in plant water efficiency upgrades



			that may
			impact
			overall
			water
			discharge
			volumes or
			changes in
			site count
			due to
			mergers,
			acquisition
			s or
			divestment
			S.
			Regulatory
			or
			voluntary
			standards:
			Future
			trends are
			difficult to
			predict.
			However,
			these
			trends
			should be
			consistent
			with
			production
			trends in
			the short-
			term
			unless
			there is a
			change in
			product or
			ingredient
			mix. IFF
			will
			continue to
			advance
			water
			efficiency
			measures
			though our



		annual
		CAPEX
		program to
		meet our
		long term
		stewardshi
		p goals.
		P gemen
		IFF's
		discharge
		to third
		party
		without
		treatment
		is marked
		lower than
		the
		previous
		reporting
		year due to
		the
		increased
		visibility
		into sites
		discharge
		volumes
		as well as
		a better
		understand
		ing of the
		sites
		discharge
		processes.
		In 2021
		IFF
		merged
		with
		DuPont
		N&B,
		Heritage
		DuPont
		N&B sites
		were not
		required to
		report their
		discharge



				values prior to joining IFF. Throughou t 2022, these sites began to track their water discharge as well as provide the level of treatment for tracking at the corporate level. Therefore, it appears there is a lower volume of water discharge to primary treatment, when it is actually more accurate tracking of
				accurate tracking of data post the 2021
Other	Not relevant			merge. IFF does not have any other category to report.

W1.2k

(W1.2k) Provide details of your organization's emissions of nitrates, phosphates, pesticides, and other priority substances to water in the reporting year.



	Emissions to water in the reporting year (metric tonnes)	Category(ies) of substances included	Please explain
Row		Nitrates	IFF currently has this information at the
1		Phosphates	site level. IFF will be working on
		Pesticides	integrating this data at the corporate level.

W1.3

(W1.3) Provide a figure for your organization's total water withdrawal efficiency.

	Revenue	Total water withdrawal volume (megaliters)	Total water withdrawal efficiency	Anticipated forward trend
Row 1	12,440,000,000	93,310	133,319.044046726	We anticipate the future trend that is tied to our Do More Good Plan to increase water efficiency on a per ton of product production which is directly correlated to revenue. Generally, IFF expects a 3% efficiency increase in water intensity on an annual basis.

W-CH1.3

(W-CH1.3) Do you calculate water intensity for your activities in the chemical sector? $$_{\mbox{Yes}}$$

W-CH1.3a

(W-CH1.3a) For your top five products by production weight/volume, provide the following water intensity information associated with your activities in the chemical sector.

Product type Specialty organic chemicals Product name Proteins and Texturants Water intensity value (m3/denominator)

49.29

Numerator: water aspect



Total water withdrawals

Denominator

m3

Comparison with previous reporting year

Higher

Please explain

Within this section we are reporting on the 5 IFF divisions which represent five different categories of products within the portfolio. This water intensity signifies the Nourish Ingredients Division which represent the Proteins and Texturants product line water intensity which is slightly higher than last year's reporting. The reason for the slight increase is due to the decrease in production in Q4 2022. When production is lower the water efficiency, unfortunately, decreases as water is needed during the manufacturing process, with less product being produced and using about the same amount of water for the manufacturing process the water intensity increases.

IFF utilizes the water intensity measurement to calculate and track specific divisions and site's water use per metric ton of product which helps each site and division improve water efficiency. IFF also has an annual internal stretch goal to have a 0-3% reduction in water intensity year over year to guide sites to focus on water efficiencies within their manufacturing process. The calculation IFF uses to calculate water intensity is cubic meters of water withdrawal / metric tons of production = intensity. IFF leverages several strategies to reduce water intensity. IFF's continued work through the on-site Green Teams to recognize water inefficacies and find ways to reduce water use, as well as funding water stewardship projects through IFF's Sustainability CAPEX program. IFF also monitors the amount of water being withdrawn from different sources to mitigate over consumption as well as supervise sites in high-risk water availability areas.

IFF anticipates total water withdrawal to decrease, decreasing water intensity in the future due to future efficiency opportunities and implementation. IFF's leverages several strategies to reduce water intensity. IFF's continued work through the on-site Green Teams to recognize water inefficacies and find ways to reduce water use, as well as funding water stewardship projects through IFF's Sustainability CAPEX program.

Product type

Specialty organic chemicals

Product name

Food and Beverage Flavoring

Water intensity value (m3/denominator) 4.73

Numerator: water aspect

Total water withdrawals

International Flavors & Fragrances Inc. CDP Water Security Questionnaire 2023 Thursday, September 28, 2023



Denominator

m3

Comparison with previous reporting year

About the same

Please explain

Within this section we are reporting on the 5 IFF divisions which represent five different categories of products within the portfolio. This water intensity signifies the Nourish Food Design Division which represents the Food and Beverage flavouring product line water intensity which is about the same as last year's reporting water intensity. The Nourish Food Design division uses water in relation to the amount of production being produced therefore the slight decrease in production throughout 2022 influenced the slight decrease of total water used maintaining consistency in water intensity for the division. IFF utilizes the water intensity measurement to calculate and track specific division's and site's water use per metric ton of product produced which helps each site and division improve on water efficiency. The calculation IFF uses to calculate water intensity is cubic meters of water withdrawal / metric tons of production = intensity IFF leverages several strategies to reduce water intensity. IFF's continued work through the on-site Green Teams to recognize water inefficacies and find ways to reduce water use, as well as funding water stewardship projects through IFF's Sustainability CAPEX program. IFF also monitors the amount of water being withdrawn from different sources to mitigate over consumption as well as supervise sites in high-risk water availability areas. IFF anticipates total water withdrawal to continue to decrease, decreasing water intensity in the future due to future efficiency opportunities and implementation.

Product type

Specialty organic chemicals

Product name

Fragrance and Fragrance Ingredients

Water intensity value (m3/denominator)

10.31

Numerator: water aspect

Total water withdrawals

Denominator

m3

Comparison with previous reporting year

About the same

Please explain

Within this section we are reporting on the products related to the 5 IFF divisions which represent five different categories of products within the portfolio. The Scent division's



total water withdrawal intensity remained consistent year over year and had water intensity about the same from prior year. This water intensity signifies the Scent Division which represents the Fragrance and Fragrance Ingredients product line water intensity. The Scent division uses water mainly for their cleaning processes which is reliant on the amount of production being produced therefore the slight decrease in production throughout 2022 influenced the cleaning processes leading to a slight decrease of total water used maintaining consistency in water intensity for the division. IFF utilizes the water intensity measurement to calculate and track specific divisions and sites' water use per metric ton of product which helps each site and division improve on water efficiency. IFF also has an annual internal stretch goal to have a 0-3% reduction in water intensity year over year to guide sites to focus on water efficiencies within their manufacturing process. The calculation IFF uses to calculate water intensity is cubic meters of water withdrawal / metric tons of production = intensity. IFF leverages several strategies to reduce water intensity. IFF's continued work through the on-site Green Teams to recognize water inefficacies and find ways to reduce water use, as well as funding water stewardship projects through IFF's Sustainability CAPEX program. IFF also monitors the amount of water being withdrawn from different sources to mitigate over consumption as well as supervise sites in high-risk water availability areas.

IFF anticipates total water withdrawal to decrease, decreasing water intensity in the future due to future efficiency opportunities and implementation.

Product type

Specialty inorganic chemicals

Product name

Enzymes, Cultures and probiotics

Water intensity value (m3/denominator)

107.29

Numerator: water aspect

Total water withdrawals

Denominator

m3

Comparison with previous reporting year

Lower

Please explain

Within this section we are reporting on the 5 IFF divisions which represent five different categories of products within the portfolio. This water intensity signifies the Health and Biosciences Division's which represent the Enzymes, Cultures and probiotics product line water intensity which is lower than last year's reporting. The Health and Bioscience division uses water in relation to the amount of production therefore the slight decrease in production throughout 2022 influenced the slight decrease of total water used which



falls in line with using less water per metric ton of production.

IFF utilizes the water intensity measurement to calculate and track specific divisions and sites' water use per metric ton of product which helps each site and division improve on water efficiency. IFF also has an annual internal stretch goal to have a 0-3% reduction in water intensity year over year to guide sites to focus on water efficiencies within their manufacturing process. The calculation IFF uses to calculate water intensity is cubic meters of water withdrawal / metric tons of production = intensity IFF leverages several strategies to reduce water intensity. IFF's continued work through the on-site Green Teams to recognize water inefficacies and find ways to reduce water use, as well as funding water stewardship projects through IFF's Sustainability CAPEX program. IFF also monitors the amount of water being withdrawn from different sources to mitigate over consumption as well as supervise sites in high-risk water availability areas.

IFF anticipates total water withdrawal to decrease, decreasing water intensity in the future due to future efficiency opportunities and implementation.

Product type

Specialty organic chemicals

Product name

Pharmaceutical, Dietary supplement and industrial polymer solutions

Water intensity value (m3/denominator)

148.69

Numerator: water aspect

Total water withdrawals

Denominator

m3

Comparison with previous reporting year

Higher

Please explain

Within this section we are reporting on the 5 IFF divisions which represent five different categories of products within the portfolio. This water intensity signifies the Pharma Solutions Division which represent the Pharmaceutical, Dietary, supplement and industrial polymer solutions product line water intensity which is higher than last year's reporting. The Pharma Division uses water in relation to the amount of production therefore the slight increase in production throughout 2022 influenced the slight increase of total water used which falls in line with using slightly more water per metric ton of production.

IFF utilizes the water intensity measurement to calculate and track specific divisions and sites' water use per metric ton of product which helps each site and division improve on water efficiency. IFF also has an annual internal stretch goal to have a 0-3% reduction in water intensity year over year to guide sites to focus on water efficiencies within their



manufacturing process. The calculation IFF uses to calculate water intensity is cubic meters of water withdrawal / metric tons of production = intensity IFF leverages several strategies to reduce water intensity. IFF's continued work through the on-site Green Teams to recognize water inefficacies and find ways to reduce water use, as well as funding water stewardship projects through IFF's Sustainability CAPEX program. IFF also monitors the amount of water being withdrawn from different sources to mitigate over consumption as well as supervise sites in high-risk water availability areas.

IFF anticipates total water withdrawal to decrease, decreasing water intensity in the future due to future efficiency opportunities and implementation

W1.4

(W1.4) Do any of your products contain substances classified as hazardous by a regulatory authority?

	Products contain hazardous substances	Comment
Row 1	No	Each manufacturing facility monitors water discharge quality and is monitored locally to comply with local permit/regulation requirements. Therefore, some regions have a different definition of "hazardous substances". All IFF manufacturing facilities and non-operations sites, including offices, R&D and creative centers, comply with their local regulations to ensure any substances considered "hazardous" by their regional authorities are handled properly.

W1.5

(W1.5) Do you engage with your value chain on water-related issues?

	Engagement
Suppliers	Yes
Other value chain partners (e.g., customers)	Yes

W1.5a

(W1.5a) Do you assess your suppliers according to their impact on water security?

Row 1

Assessment of supplier impact

Yes, we assess the impact of our suppliers

Considered in assessment

Supplier dependence on water Supplier impacts on water availability



Supplier impacts on water quality

Number of suppliers identified as having a substantive impact

% of total suppliers identified as having a substantive impact

Unknown

Please explain

IFF assesses suppliers according to their impact on water security through CDP Supply Chain, SAQ self-assessments and SMETA 4 Pillar audits through SEDEX. Although this data is requested and captured, IFF has not reviewed IFF's definition of substantive impact with our suppliers, therefore this information at this time is unavailable.

W1.5b

(W1.5b) Do your suppliers have to meet water-related requirements as part of your organization's purchasing process?

	Suppliers have to meet specific water-related requirements		
Row	Yes, suppliers have to meet water-related requirements, but they are not included in our		
1	supplier contracts		

W1.5c

(W1.5c) Provide details of the water-related requirements that suppliers have to meet as part of your organization's purchasing process, and the compliance measures in place.

Water-related requirement

Complying with going beyond water-related regulatory requirements

% of suppliers with a substantive impact required to comply with this waterrelated requirement

Unknown

% of suppliers with a substantive impact in compliance with this water-related requirement

Unknown

- Mechanisms for monitoring compliance with this water-related requirement Supplier self-assessment
- Response to supplier non-compliance with this water-related requirement Retain and engage

Comment



IFF requests water information for 24% of our business-critical (business-critical suppliers make up 90% of IFF's direct global spend), suppliers through Sedex SAQ, SMETA 4 Pillar Audits and CDP Supply Chain. IFF has a goal to speak with 400 of our critical suppliers by 2030, in 2022 IFF engaged with at least 200 business-critical suppliers which is 50% of our 2030 goal. Of these 200 business-critical suppliers 61% responded. Of the 61%, 67% reporting active targets and 16% have near term targets validated by the SBTi. As we move forward IFF will follow up with requests for suppliers to provide updates their progress toward their goals.

W1.5d

(W1.5d) Provide details of any other water-related supplier engagement activity.

Type of engagement

Information collection

Details of engagement

Collect water management information at least annually from suppliers Other, please specify

Water management and stewardship action is integrated into our supplier evaluation

% of suppliers by number

76-99

% of suppliers with a substantive impact

76-99

Rationale for your engagement

For the combined company, 24% of our business critical suppliers (representing top 90% direct raw materials spend) in 2022 had EcoVadis assessment or Sedex SAQ completed and valid. We use the Supplier Ethical Data Exchange (Sedex) program to ask them questions, including reporting on their water use, risks, and management. We specifically ask if the supplier has a water management policy, trains employees on proper water and wastewater management, has set water reduction targets, and if the supplier can identify the source of water at its facilities. In 2022 we leveraged CDP Supply Chain and were able to engage with at least 200 business-critical suppliers (business-critical suppliers make up 90% of IFF's direct global spend). Of which we had 61% response rate. We will increase our engagement annually through CDP Supply chain to target 400 business-critical suppliers by 2030. These suppliers represent a significant portion of our supply chain emissions.

Impact of the engagement and measures of success

Beneficial outcomes of engagement with our suppliers could include improved water management systems, water reductions and/or improved water risk mitigation strategies including target setting. For example, after completing a SMETA audit one of our



suppliers in Brazil found out that their wastewater treatment management system was not up to code. They then used the recommendations of the auditor to remediate the issues.

Success is measured by percent of suppliers engaged and responding to our requests via Sedex, EcoVadis, or TfS.

Comment

W1.5e

(W1.5e) Provide details of any water-related engagement activity with customers or other value chain partners.

Type of stakeholder

Investors & shareholders

Type of engagement

Education / information sharing

Details of engagement

Run an engagement campaign to educate stakeholders about your water-related performance and strategy Share information about your products and relevant certification schemes

Rationale for your engagement

IFF annually holds and ESG stakeholder webinar. The webinar covers IFF's ESG mission, commitments, and progress on set Key Performance Indicators.

Impact of the engagement and measures of success

This event benefited both IFF external and internal stakeholders. Furthering their understanding as to where IFF stands within the ESG space. Waste, water, energy, and emissions goals were discussed throughout this webinar. Specifically for water, the intention to reduce water consumption across the portfolio was discussed and pointed out within our materiality assessment review during the webinar. Our materiality assessment was based on the opinions of both IFF's external and internal stakeholders. Out of the three levels of tiers, water fell into tier 1 which is the most important tier based on our external and internal stakeholders' level of importance standards. This engagement had protected water security within IFF's future objectives and has led to more awareness of water consumption with goals in place for sites to hit in 2023.

Success was measured against this stakeholder webinar by the participation rate.



W2. Business impacts

W2.1

(W2.1) Has your organization experienced any detrimental water-related impacts? No

W2.2

(W2.2) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations?

	Water-related regulatory violations	Fines, enforcement orders, and/or other penalties	Comment
Row 1	Yes	Enforcement orders or other penalties Fines, but none that are considered as significant	IFF is reporting an environmental matter in compliance with SEC requirements to disclose environmental proceedings where a governmental authority is a party and that involve potential monetary sanctions of \$300,000 or greater. In Q2 2022, the Solae, LLC Memphis site was served an Administrative Order and Assessment (Order) by the City of Memphis related to alleged wastewater discharge violations. Solae submitted an appeal of the Order in Q2 2022. Discussions with the City regarding potential resolution of the violations and penalties related to said violations are ongoing. The facility has started capital project efforts, some began prior to the issuance of the Order, that are anticipated to address, on a schedule consistent with the Order, deadlines for attaining compliance with current wastewater permit requirements. Being that the fines will not have a meaningful impact on IFF's financial position, cash flows or on operational impacts IFF describes this as not a significant fine.

W2.2a

(W2.2a) Provide the total number and financial value of all water-related fines.

Row 1

Total number of fines

Total value of fines 300,000



% of total facilities/operations associated 0.6

Number of fines compared to previous reporting year

Higher

Comment

IFF is reporting an environmental matter in compliance with SEC requirements to disclose environmental proceedings where a governmental authority is a party and that involve potential monetary sanctions of \$300,000 or greater. In Q2 2022, the Solae, LLC Memphis site was served an Administrative Order and Assessment (Order) by the City of Memphis related to alleged wastewater discharge violations. Solae submitted an appeal of the Order in Q2 2022. Discussions with the City regarding potential resolution of the violations and penalties related to said violations are ongoing. The facility has started capital project efforts, some began prior to the issuance of the Order, that are anticipated to address, on a schedule consistent with the Order, deadlines for attaining compliance with current wastewater permit requirements. In 2021 IFF did not have water related regulatory violations so IFF was not subject to any fines/enforcement orders therefore 2022 is higher than 2021.

W2.2b

(W2.2b) Provide details for all significant fines, enforcement orders and/or other penalties for water-related regulatory violations in the reporting year, and your plans for resolving them.

Type of penalty Enforcement order

Financial impact 300,000

Country/Area & River basin United States of America Mississippi River

Type of incident

Effluent limit exceedances

Description of penalty, incident, regulatory violation, significance, and resolution

The Company is reporting the following environmental matter in compliance with SEC requirements to disclose environmental proceedings where a governmental authority is a party and that involve potential monetary sanctions of \$300,000 or greater. On May 27, 2022, the Solae, LLC Memphis site ("Solae") was served an Administrative Order and Assessment (the "Order") by the City of Memphis related to alleged wastewater



discharge violations. Solae submitted an appeal of the Order on June 24, 2022. Discussions with the City regarding potential resolution of the violations and penalties related to said violations are ongoing. Additionally, the Solae facility has undertaken capital project efforts, some of which began prior to the issuance of the Order, that are anticipated to address, on a schedule consistent with the Order, deadlines for attaining compliance with current wastewater permit requirements.

W3. Procedures

W3.1

(W3.1) Does your organization identify and classify potential water pollutants associated with its activities that could have a detrimental impact on water ecosystems or human health?

	Identification and classification of potential water pollutants	How potential water pollutants are identified and classified
Row 1	Yes, we identify and classify our potential water pollutants	 IFF's pollution prevention plans identify, evaluate, and monitor the products we handle and produce in our plants to identify potential water pollutants. We follow standards, including ISO 14001, and we have met our goal of expanding ISO 14001 certification to all our major manufacturing facilities. Specific to water stewardship ISO 14001 requires organizations to evaluate facilities' downstream water processes and ensures wastewater is at an acceptable level prior to discharge. Complying with legislation is the minimum for the ISO14001 certification review, the certification also evaluates past improvements as well as the facilities' future to enhance environmental stewardship, including water stewardship. IFF utilizes ISO 14001 to ensure sites are complying with legislation as well as on track for achieving our internal key performance indicators. Our discharge water conforms to standards set by the local regulatory authority for each site and managed locally by EHS managers. This involves the control of physical and chemical parameters such as pH, BOD, COD, TSS and other pollutants as dictated by their local regulation. BOD (Biological Oxygen Demand), COD (Chemical Oxygen Demand) and TSS (Total Suspended Solids) are used as gauges for wastewater treatment and is listed as a conventional pollutant. BOD and COD must remain with an acceptable range for that region to support proper water quality.



W3.1a

(W3.1a) Describe how your organization minimizes the adverse impacts of potential water pollutants on water ecosystems or human health associated with your activities.

Water pollutant category

Oil

Description of water pollutant and potential impacts

Oil and grease include petroleum, vegetable and animal fats, oils, and waxes. Sources of oil and grease in wastewater may include raw materials or leaks from equipment. Excessive oil and grease levels interfere with biological life in surface water and generate a film. IFF direct operations at our manufacturing sites can impact oil and grease levels via discharges of effluent resulting from the manufacturing process or equipment. The scale and magnitude of impact varies by site but is low after wastewater treatment and operation preventative maintenance.

Value chain stage

Direct operations

Actions and procedures to minimize adverse impacts

Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements

Please explain

To minimize adverse impacts of oil and grease on the region, we monitor levels and maintain levels in compliance with local regulations. This approach manages the risks of the potential negative impacts because local regulations require oil and grease be maintained at levels that minimize harm to bodies of water. Success is measured and evaluated by following local effluent quality standards.

Water pollutant category

Other, please specify TKN (Kjeldahl Nitrogen)

Description of water pollutant and potential impacts

KN (Total Kjeldahl Nitrogen) is the total concentration of organic nitrogen and ammonia in the wastewater stream. Sources of TKN in wastewater are common in industrial process that use ammonia or process organic matter. Excessive TKN levels can lead to more algae blooms in water bodies and decreased oxygen, which in turn are unfavourable for aquatic life. IFF direct operations at our manufacturing sites can impact TKN levels via discharges of effluent resulting from the manufacturing process.



The scale and magnitude of impact varies by site but is low after nitrification/denitrification in wastewater treatment.

Value chain stage

Direct operations

Actions and procedures to minimize adverse impacts

Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements

Please explain

To minimize adverse impacts of TKN on the region, we monitor levels and maintain levels in compliance with local regulations. This approach manages the risks of the potential negative impacts because local regulations generally require TKN be maintained at levels that minimize harm to bodies of water. Success is measured and evaluated by following local effluent quality standards.

Water pollutant category

Other, please specify Phosphorus (P)

Description of water pollutant and potential impacts

Phosphorus is the total concentration of total phosphorus in the wastewater stream. Sources of phosphorus in wastewater are common in industrial process that use phosphorus raw materials. Excessive phosphorus levels promote growth of algae and large aquatic plants that can lead to algae blooms and decreased dissolved oxygen (eutrophication), which in turn are unfavourable for aquatic life. IFF direct operations at our manufacturing sites can impact phosphorus levels via discharges of effluent resulting from the manufacturing process. The scale and magnitude of impact varies by site but is low after wastewater treatment.

Value chain stage

Direct operations

Actions and procedures to minimize adverse impacts

Discharge treatment using sector-specific processes to ensure compliance with regulatory requirements

Please explain

To minimize adverse impacts of phosphorus on the region, we monitor levels and maintain levels in compliance with local regulations. This approach manages the risks of the potential negative impacts because local regulations generally require phosphorus be maintained at levels that minimize harm to bodies of water. Success is measured and evaluated by following local effluent quality standards.



W3.3

(W3.3) Does your organization undertake a water-related risk assessment?

Yes, water-related risks are assessed

W3.3a

(W3.3a) Select the options that best describe your procedures for identifying and assessing water-related risks.

Value chain stage **Direct operations** Coverage Full **Risk assessment procedure** Water risks are assessed as part of an established enterprise risk management framework Frequency of assessment Annually How far into the future are risks considered? More than 6 years Type of tools and methods used Tools on the market Enterprise risk management International methodologies and standards Databases Other Tools and methods used Ecolab Water Risk Monetizer EcoVadis SEDEX WRI Aqueduct Alliance for Water Stewardship Standard Maplecroft Global Water Security Risk Index Internal company methods Materiality assessment Contextual issues considered Water availability at a basin/catchment level Water quality at a basin/catchment level Impact on human health



Water regulatory frameworks Status of ecosystems and habitats Access to fully-functioning, safely managed WASH services for all employees

Stakeholders considered

Customers Employees Investors Local communities NGOs Regulators Suppliers Water utilities at a local level

Comment

We use the WRI Aqueduct water evaluation tool to evaluate and assess our water footprint of our operations globally. We selected the WRI Aqueduct Tool because it is a publicly available, global database that gives regional assessments on water risk using 13 indicators of physical, regulatory, and reputational risk for all of our manufacturing facilities. The evaluation considers stakeholders including but not limited to employees and local communities, customers, and suppliers, as well as NGO and regulators. The Aqueduct tool provides projected changes in water stress for 2020, 2030, and 2040.

Value chain stage

Supply chain

Coverage

Partial

Risk assessment procedure

Water risks are assessed as part of an established enterprise risk management framework

Frequency of assessment

Annually

How far into the future are risks considered?

3 to 6 years

Type of tools and methods used

Tools on the market Enterprise risk management International methodologies and standards Databases Other

Tools and methods used

International Flavors & Fragrances Inc. CDP Water Security Questionnaire 2023 Thursday, September 28, 2023



Ecolab Water Risk Monetizer EcoVadis SEDEX WRI Aqueduct Alliance for Water Stewardship Standard Maplecroft Global Water Security Risk Index Internal company methods Materiality assessment

Contextual issues considered

Water availability at a basin/catchment level Water quality at a basin/catchment level Impact on human health Water regulatory frameworks Status of ecosystems and habitats Access to fully-functioning, safely managed WASH services for all employees

Stakeholders considered

Customers Employees Investors Local communities NGOs Regulators Suppliers Water utilities at a local level

Comment

We engage with our suppliers and ask them to report on their water performance through SEDEX and EcoVadis which specifically ask if the supplier has a water management policy, trains employees on proper water and wastewater management, has set water reduction targets, and if the supplier can identify the source of water at its facilities. Because of our large supply chain, we are selecting our larger suppliers to assess first, which covers the majority of our spend. These programs consider stakeholders including but not limited to employees and local communities, customers, and suppliers, as well as NGO and regulators. The Aqueduct tool provides projected changes in water stress for 2020, 2030, and 2040.

W3.3b

(W3.3b) Describe your organization's process for identifying, assessing, and responding to water-related risks within your direct operations and other stages of your value chain.

Rationale for	Explanation of contextual	Explanation of	Decision-making
approach to risk	issues considered	stakeholders	process for risk
assessment		considered	response



E	Row	In 2022, our CEO	IFF uses WRI when	IFF's Do More Good	Internal Company
г 1		and other senior			Methods - we
			analyzing the company's	(DMGP) stretches	
		management	global portfolio's water use.	from our employees	examine our sites'
		oversaw the day-to-	This focuses on solving 7	to our customers to	water usage
		day execution of	main challenges of	ensure high	monthly, quarterly,
		IFF's annual	environment and human	standard working	and annually. From
		enterprise risk	development, like issues	conditions as well as	these results, we
		management	related to water. IFF	quality products.	prioritize sites that
		process. IFF's ERM	analyses the sites' overall	Through programs	use the most water
		program is designed	water risk which WRI	like WASH, IFF can	and set reduction
		to identify and	defines as, "Overall water	ensures that both	targets accordingly.
		assess our global	risk measures all water-	the company's	We also recommend
		risks and to develop	related risks, by	employees have	sites curate water-
		steps to mitigate and	aggregating all selected	high standard water	related eco-effective
		manage risks. The	indicators from the Physical	conditions, and able	projects that can be
		Board has ultimate	Quantity, Quality and	to encourage our	funded for the next
		oversight of the ERM	Regulatory & Reputational	value chain to do the	year through the
		process and receives	Risk categories." IFF	same. This	sustainability
		annual reports on	leverages the water	encourages our local	CAPEX program.
		management of risks	availability and water	vendors, suppliers,	The outcomes of the
		and reviews the	quality at a	and customers to	process are
		policies and	basin/catchment level,	also commit to	reviewed through
		practices established	which aligns with the water	WASH or similar	the ERM process
		to manage each risk.	availability and water	programs to ensure	and inform our risk-
		The Global Risk	quality at a	water security. We	response decision
		Committee meets to	basin/catchment level	ensure our	making process.
		discuss critical risks,	contextual issues	commitments are	
		critique mitigation	considered in 3.3a. The	carried out to keep	IFF identifies and
		plans, and review the	assessment addresses	our processes in line	assesses our supply
		analyses. At the	status of ecosystem and	with our DMGP to	chain risk by using
		asset level, each IFF	habitats as well as impact	fulfil investor's	Sedex and
		facility assesses	on human health using	expectations. Our	Ecovadis. These are
		local risks and has a	facility location to measure	local communities	the primary tools
		crisis management	risk based on local	and our water	used for our indirect
		plan. Our	ecosystems/habitats. The	utilities at a local	operations risk-
		regional/site level	risk assessment is then	level are pivotal in	response decision
		Sustainability	shared to begin water	our water	making process. We
		Champions and	conservation projects. IFF	procurement as well	use these tools
		Green Teams also	committed to the WASH	as stewardship	because they allow
		convey risks to	pledge which is in	goals. IFF's ultimate	us to ask suppliers
		corporate	alignment with access to	water stewardship	various questions,
		executives, which roll	fully-functioning, safely	goal is to ensure a	including reporting
		up into the annual	managed WASH services	decrease water	on their water
		ERM process. IFF	for all employees. We also	consumption across	management
		leverages the tools	encourage WASH across	the portfolio to	programs. As part of
		is verages the tools	choolinge whom across		programs. As part of



listed in 3.3a and	our value chain as detailed	ensure IFF is	our annual risk
communicates the	in our Do More Good Plan.	lowering its	assessment,
assessment findings	IFF's internal company	environmental	individual key
with the regional	method includes the	impact for	strategic suppliers
Sustainability	corporate environmental	surrounding	are audited at least
Champions and the	team performing onsite	environments to	every three years
site Green Teams for	interviews and visits to	flourish, as well as	using these tools,
project planning to	ensure water regulatory	decreasing the	which update our
mitigate risk. In 3.3a	frameworks are in line with	amount of water	ERM program. In
IFF responded with	local regulations. This	used in our product	2022, approximately
partial coverage for	ensures the facility and	to reduces our	60% of IFF's
assessing and	company considers the	customer's indirect	business-critical
identifying risks	contextual issue water	water consumption.	suppliers were
within its supply	regulatory frameworks	Regulators are also	assessed through
chain. Because of	through our internal	considered	EcoVadis or Sedex
the large size of	company method through	throughout the	
IFF's supply chain,	corporate facility oversight.	process of	
we are first engaging		identifying,	
and assessing larger		assessing and	
suppliers covering		responding to water	
the majority of our		related risk. Abiding	
spend.		by local regulations	
		are pivotal	
		throughout our water	
		management	
		process. IFF	
		partners with several	
		NGOs such as	
		World Wildlife Fund	
		(WWF), CDP, and	
		WBCSD and	
		considers their	
		guidance when	
		identifying,	
		assessing and	
		responding to water	
		related issues.	

W4. Risks and opportunities

W4.1

(W4.1) Have you identified any inherent water-related risks with the potential to have a substantive financial or strategic impact on your business?

No



W4.1a

(W4.1a) How does your organization define substantive financial or strategic impact on your business?

Definition of substantive financial or strategic impact with associated metrics and thresholds

We define 'substantive financial impact' when identifying or assessing risks in both our direct operations and supply chain as any change that would significantly affect our business and operations. We utilize revenue and expenditures as quantifiable indicators of risk. In the context of water-related risk, this definition applies to both direct operations and our supply chain. Water-related risks and resulting substantive impacts are assessed using multiple tools including those described below.

Metrics and threshold used to define substantive change in the context of water for direct operations

For our direct operations, we use the overall water risk as defined by WRI Aqueduct Tool as the metric to identify water-related risks that could cause 'substantive' change in our business, operations, revenue, or expenditure. The threshold that indicates 'substantive change' are areas labelled as "High" or "Extremely High" by the Aqueduct tool for our strategic sites. Our strategic sites are those that are critical to operations such as our manufacturing facilities or corporate headquarters. Each site is reviewed annually through WRI Aqueduct and assessed in terms of overall water risk, business growth and strategy. To date, we have not identified a water-related risk for our strategic sites which could cause a substantive change in our business. For example, one substantive impact considered by the tool is the physical risk quantity which assesses reliable access to enough water to maintain operations.

Metrics and threshold used to define substantive change in the context of water for supply chain

In our value chain, water quality and water quantity are important to our supply chain. We measure substantive impact in our supply chain using an internal risk scorecard that incorporates multiple environmental datasets, including the Yale Environmental Performance Index (EPI), which ranks 180 countries on 24 performance indicators across ten issue categories covering environmental health and ecosystem vitality.

Example of substantive impact in the context of water

One example of a substantive supply-chain impact considered is the risk of reduced or disrupted raw material availability caused by precipitation extremes and droughts. Over the past several years, changes in precipitation extremes and droughts in Brazil, Madagascar, and Florida, USA, have affected the availability and cost of our key natural ingredients, such as orange oil and vanilla.

Please note: The term "material" and "materiality," is not intended to mean and should not be taken to mean "materiality" as defined under U.S. securities laws and does not represent any determination by the Company that any of the content contained in this presentation is "material" for purposes of U.S. securities law disclosure requirements.



W4.2b

(W4.2b) Why does your organization not consider itself exposed to water risks in its direct operations with the potential to have a substantive financial or strategic impact?

	Primary reason	Please explain
Row 1	Risks exist, but no substantive impact anticipated	We define 'substantive financial impact' when identifying or assessing risks in both our direct operations and supply chain as any change that would significantly affect our business and operations. We utilize revenue and expenditures as quantifiable indicators of risk. For our operations, we define water-related risks that could cause 'substantive' change in our business, operations, revenue, or expenditure as those which could impact our strategic sites located in areas of "High" or "Extremely High" overall water risk as defined by WRI Aqueduct. Our strategic sites are those that are critical to operations such as our manufacturing facilities or corporate headquarters. By way of example, we use WRI Aqueduct annually to assess "overall water risk", a metric that evaluates water quantity risks (e.g., flood occurrence, drought severity and baseline water stress), water quality risks (e.g., upstream protected land) and regulatory/ reputational risks (e.g., media coverage). Site-level WRI Aqueduct results are assessed in the context of business growth and strategy. For example, four of our strategic sites include South Brunswick and Jacksonville in the US, Tilburg in Netherlands, and Jiande (Hangzhou) in China. Each was assessed as part of our WRI Aqueduct risk assessment. None of these sites had an overall water risk score of "High" or "Extremely High" using both Aqueduct general and chemical sector risk weightings. Additionally, these sites are evaluated via our company-wide ERM process, and no water-related risks have been identified that would exceed our substantive financial risk threshold. To date, we have not identified a water-related risk for our strategic sites which could cause a substantive change in our business.

W4.2c

(W4.2c) Why does your organization not consider itself exposed to water risks in its value chain (beyond direct operations) with the potential to have a substantive financial or strategic impact?

	Primary reason	Please explain	
Row	Risks exist, but	Given IFF's global footprint it is difficult to determine specifically which	
1 no substantive materials come from regions subject to wate		materials come from regions subject to water-related risk that could	
impact generate substantive change in our business. We e		generate substantive change in our business. We engage with our	
anticipated suppliers to report on their water performance through the		suppliers to report on their water performance through the Supplier Ethical	
Data Exchange (Sedex) which asks if the supplier has a water		Data Exchange (Sedex) which asks if the supplier has a water	
	management policy, set water reduction goals, and if the supplier car		



identify the source of water at its facilities. The assessment is conducted annually, in 2022 IFF assessed 60% of our business critical suppliers (representing top 90% direct raw materials spend). We have not identified a water-related risk for our strategic sites which could cause a substantive change in our business. We define 'substantive financial impact' when identifying or assessing risks in our direct operations and supply chain as any change that would significantly affect our business and operations. We utilize revenue and expenditures as quantifiable indicators of risk. As examples, natural products represent approximately 60% of our raw material spend, and we expect industry-wide price volatility to continue in the future due to a variety of factors including transport restrictions due to climate change or issues within our supply chain. Climate change may increase the frequency and severity of extreme weather and natural disasters. To the extent this has a negative impact on crop size and quality, it could impact supply and pricing of these products. Our assessment of these water-related risks found they specifically did not exceed our threshold for substantive risk because of our existing diversified sourcing strategy and maintenance of strategic stock levels of critical natural ingredients. While the combined effects of water-related risks and other climate-related risks are material to our business, our evaluation of water-related risks on their own do does not meet our thresholds for substantive risks. If our suppliers are unable to provide with enough products or raw materials to meet our demand, we would need to seek alternatives (which may result in higher transportation or procurement costs) or pursue our own production of such materials or direct acquisition of such raw materials. We will continue to monitor and reevaluate waterrelated risks, however, other disruptions in our supply chain could adversely affect our business and financial results. For more information, please see our 2022 Annual Report.

W4.3

(W4.3) Have you identified any water-related opportunities with the potential to have a substantive financial or strategic impact on your business?

Yes, we have identified opportunities, and some/all are being realized

W4.3a

(W4.3a) Provide details of opportunities currently being realized that could have a substantive financial or strategic impact on your business.

Type of opportunity Efficiency

Primary water-related opportunity



Improved water efficiency in operations

Company-specific description & strategy to realize opportunity

Description of opportunity and why it is strategic:

From research to manufacturing, we're seizing the opportunity to develop new products that are green by design and require fewer resources. We're doing this by integrating green chemistry principles into product and process development, installing water efficiency projects, and implementing behavioral changes to reduce their overall water consumption and improve water efficiency. This is a strategic opportunity for IFF because it meets the demand from our customers for these products while aligning with our triple bottom line philosophy to create environmental, social, and economic benefits. Actions to realize the opportunity This strategy is being implemented to take advantage of the opportunity water presents and IFF has committed to an annual sustainability capital projects fund. In 2022 the annual sustainability capital fund included water efficiency projects. Examples of these funded projects include improving cleaning processes as well as improving operational behaviors. Projects deliver both environmental and financial benefits with a targeted payback of three years.

Example of the strategy in action:

An additional example, in 2022 we completed a project at our Rayong facility which rerouted treated wastewater for re-use rather than discharge which has resulted in a savings of 6.5 megaliters annually.

Estimated timeframe for realization

Current - up to 1 year

Magnitude of potential financial impact

Low

Are you able to provide a potential financial impact figure?

Yes, an estimated range

Potential financial impact figure (currency)

Potential financial impact figure – minimum (currency) 100,000

Potential financial impact figure – maximum (currency) 500,000

Explanation of financial impact

The installation of water reducing activities across our operations is estimated to save approximately 0.1M USD to 0.5M USD in operating costs annually. This is relatively low compared to our annual revenue of \$12.440B in 2022 (less than 1%), however this is just one example of multiple projects funded through the Sustainability CAPEX program. The estimated savings are based on historical data and similar projects that have been previously engineered throughout IFF operations that provide expected ROI and the



expected payback period. The savings are expected to continue based on committed capital expenditure funds.

Type of opportunity

Efficiency

Primary water-related opportunity

Cost savings

Company-specific description & strategy to realize opportunity

Description of opportunity and why it is strategic

Reducing water use through water efficiency, recycling, or re-use of waste water, provides us the opportunity for operational savings by reducing water costs. This is a strategic opportunity for IFF because it aligns with our triple bottom line philosophy to create environmental, social, and economic benefits. Actions to realize the opportunity We're doing this by integrating green chemistry principles into product and process development, installing water efficiency projects, and implementing behavioral changes to reduce their overall water consumption and improve water efficiency. This strategy is being implemented to take advantage of the opportunity water presents and IFF has committed funds annually for sustainability capital projects that include reducing water consumption and its related costs and taxes.

A recent example of this strategy is that in 2021 we completed a project at our Hangzhou, China facility to reduce the site's water withdrawal costs by re-using treated water by re-routing the treated water to a storage tank for re-use. This was projected to save the site \$8,000 per year. In the first year of its full operation in 2021, this project saved the site 20,000 tons of water, which aligns with projections for the project.

Estimated timeframe for realization

Current - up to 1 year

- Magnitude of potential financial impact
- Are you able to provide a potential financial impact figure? Yes, an estimated range
- Potential financial impact figure (currency)
- Potential financial impact figure minimum (currency) 100,000
- Potential financial impact figure maximum (currency) 500,000

Explanation of financial impact



The installation of water-reducing activities across our operations is estimated to save approximately 0.1M USD to 0.5M USD in operating costs annually. This is relatively low compared to our annual revenue of \$5.084 B in 2020 (less than 1%). The estimated savings are based on historical data and similar projects that have been previously engineered throughout IFF operations that provide expected ROI and the expected payback period. The savings are expected to continue based on committed capital expenditure funds.

W6. Governance

W6.1

(W6.1) Does your organization have a water policy?

Yes, we have a documented water policy that is publicly available

W6.1a

(W6.1a) Select the options that best describe the scope and content of your water policy.

	Scope	Content	Please explain
Row 1	Company- wide	Description of business dependency on water Description of business impact on water Commitment to prevent, minimize, and control pollution Commitment to safely managed Water, Sanitation and Hygiene (WASH) in the workplace Commitment to water stewardship and/or collective action Commitment to the conservation of freshwater ecosystems Commitments beyond regulatory compliance Reference to company water-related targets	Scope: IFF's water management program/policy is included as a section in IFF's Global Environmental Sustainability Policy. This policy is company-wide as IFF recognizes water as a precious resource. The company-wide scope of our policy supports the scope of our targets. and supports our Do More Good Plan. The aim of the policy components selected in the Content column is to affirm our recognition of water as a precious resource, frame the ambition and intent of our water stewardship strategy, and guide our implementation of the strategy to achieve our water goals. Overview of selected policies: Our Global Environmental Sustainability Policy supports our Do More Good Plan which emphasizes our dedication to water stewardship programs including but not limited to water efficiency programs as well as behavioral efforts while leverage capital to meet IFF's goals, in addition to following a risk-based approach to prioritize facilities that fall within a high-risk water category. IFF acknowledges the human right to water, sanitation and hygiene and has aligned its strategy with UN SDG 6, which addresses access to clean water. IFF also committed to the CEO Water Mandate, a widely recognized international water initiative beyond



1			
		Acknowledgement of the	regulatory compliance. In 2022 IFF has maintained
		human right to water and	progress in water efficiency for example our Rayong
		sanitation	facility is saving more than 6.5 megaliters per year
		Recognition of	through rainwater recycling and capturing and utilizing
		environmental linkages,	treated WWT water. IFF is committed to water
		for example, due to	stewardship through this goal and will continue to
		climate change	explore
_ 1			

W6.2

(W6.2) Is there board level oversight of water-related issues within your organization? $$_{\mbox{Yes}}$$

W6.2a

(W6.2a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for water-related issues.

Position of individual or committee	Responsibilities for water-related issues
Board-level committee	Sustainability and Environmental, Social and Governance ("ESG") oversight is the responsibility of the Governance & Corporate Responsibility Committee of the Board of Directors of International Flavors & Fragrances Inc. The committee supports the Board in overseeing the Company's ESG program and overseeing sustainability matters including water-related issues.
	Specifically, the committee as it relates to sustainability is commissioned to review the Company's policies, programs and practices on sustainability and corporate responsibility and assess new opportunities that would support the Company's sustainability and corporate responsibility targets and goals including those related to environmental stewardship, operational eco-efficiency, climate and water risk strategy, and risks associated with responsible sourcing. In addition, the committee reviews and discusses management of the Company's environmental performance including progress toward targets, programs, policies, and disclosure related to water stewardship.
	For example, the committee oversees the execution of the Do More Good Plan which includes strategies, targets, and performance. This includes IFF's internal stretch goal for a 0-3% reduction in water intensity annually.

W6.2b

(W6.2b) Provide further details on the board's oversight of water-related issues.

Frequency that	Governance	Please explain
water-related	mechanisms into	



	issues are a scheduled agenda item	which water-related issues are integrated	
Row 1	Scheduled - some meetings	Monitoring implementation and performance Overseeing acquisitions, mergers, and divestitures Overseeing major capital expenditures Providing employee incentives Reviewing and guiding corporate responsibility strategy Reviewing and guiding major plans of action Reviewing and guiding strategy Reviewing innovation/R&D priorities Setting performance objectives	Sustainability and Environmental, Social and Governance ("ESG") oversight is the responsibility of the Governance & Corporate Responsibility Committee of the Board of Directors of International Flavors & Fragrances Inc. The committee supports the Board in overseeing the Company's ESG program and overseeing sustainability matters including water-related issues. Specifically, the committee as it relates to sustainability is commissioned to review the Company's policies, programs and practices on sustainability and corporate responsibility and assess new opportunities that would support the Company's sustainability and corporate responsibility targets and goals including those related to environmental stewardship, operational eco-efficiency, climate and water risk strategy, and risks associated with responsible sourcing. In addition, the committee reviews and discusses management of the Company's environmental performance including progress toward targets, programs, policies, and disclosure related to water stewardship.
			For example, the committee oversees the execution of the Do More Good Plan which includes strategies, targets, and performance. This includes IFF's internal stretch goal for a 0-3% reduction in water intensity annually. The committee oversees the functional integration of our Do More Good Plan, which includes water- related issues, across IFF, including goal development, implementation, and progress toward goals. Additionally, our Chief Scientific and Sustainability Officer and VP of Sustainability and EHS report at a minimum, semi-annually to the board on progress against water goals and targets and seek guidance on water-related strategy. This briefing includes the elements selected in the "Governance mechanisms into which water-related



issues are integrated" column, which allows the
board to review and provide guidance on these
processes.

Regarding employee incentives, IFF has a Sustainability recognition program in which a Green Team from each site is recognized for their sustainability efforts throughout the year. A site is selected to be recognized for their efforts in the categories of waste, water, and energy. The employee's efforts are recognized in IFF's annual ESG report. In 2022 IFF's site in Rayong Thailand was recognized in the 2022 ESG report (also known as the Do More Good Report) for their water stewardship program where they reduced their water use through the re-use of their treated wastewater reducing the amount of water withdrawn from the town.

W6.2d

(W6.2d) Does your organization have at least one board member with competence on water-related issues?

	Board member(s) have competence on water-related issues	Criteria used to assess competence of board member(s) on water- related issues
Row 1	Yes	There are two main criteria that IFF utilizes to define competency across ESG related topics, including climate change, water stewardship, and deforestation. The first criterion is a broad understanding of global ESG issues related to IFF operations. This includes understanding and acknowledging how IFF embeds ESG into our daily operations as well as our future targets. This is measured by the members' past positions within and outside of IFF relating to manufacturing, ESG, and other business functions related to IFF. The second criterion is being selected as part of the governance and corporate responsibility committee which is responsible for providing oversite to sustainability, ESG and climate related matters. Committee members are selected based on their knowledge of ESG issues, experience within IFF's ESG programs, past experiences involving ESG related topics, as well as the desire to guide the ESG related principles at IFF.



W6.3

(W6.3) Provide the highest management-level position(s) or committee(s) with responsibility for water-related issues (do not include the names of individuals).

Name of the position(s) and/or committee(s)

Chief Executive Officer (CEO)

Water-related responsibilities of this position

Assessing future trends in water demand Assessing water-related risks and opportunities Managing water-related risks and opportunities Monitoring progress against water-related corporate targets

Frequency of reporting to the board on water-related issues Quarterly

Please explain

- The CEO is ultimately responsible for managing all risks and opportunities at IFF.
- The CEO participates in committee board meetings including those of governance and corporate responsibility which specifically provides oversight for water stewardship.
- In addition the CEO receives regular updates outside of board committee meetings related to ESG, sustainability, water related issues.

Name of the position(s) and/or committee(s)

Chief Operating Officer (COO)

Water-related responsibilities of this position

Assessing future trends in water demand Assessing water-related risks and opportunities Managing water-related risks and opportunities Monitoring progress against water-related corporate targets

Frequency of reporting to the board on water-related issues

Quarterly

Please explain

The COO is responsible for IFF manufacturing operations which accounts for >99% of IFF's water withdrawal. The risks and opportunities associated with water related issues directly impact IFF operations.

The COO receives regular updates at least quarterly on sustainability performance including progress against water stewardship targets. As well as water related risks and opportunities.



Name of the position(s) and/or committee(s) Chief Sustainability Officer (CSO)

Water-related responsibilities of this position

Assessing future trends in water demand Assessing water-related risks and opportunities Managing water-related risks and opportunities Monitoring progress against water-related corporate targets

Frequency of reporting to the board on water-related issues

Quarterly

Please explain

The CSO provided oversight for the execution of the sustainability and ESG strategy (The Do More Good Plan).

The CSO receives at least monthly updates on sustainability performance including progress against water stewardship targets. As well as water related risks and opportunities.

Name of the position(s) and/or committee(s)

Risk committee

Water-related responsibilities of this position

Assessing water-related risks and opportunities

Frequency of reporting to the board on water-related issues

Quarterly

Please explain

The risk committee is responsible for reviewing and evaluating risks and opportunities throughout IFF including those risks and opportunities related to water related issues. Risks and opportunities are reviewed with the risk committee at least annually with periodic updates on risks that are considered priorities.

Name of the position(s) and/or committee(s)

Environment/Sustainability manager

Water-related responsibilities of this position

Assessing future trends in water demand Assessing water-related risks and opportunities Managing water-related risks and opportunities Monitoring progress against water-related corporate targets Managing value chain engagement on water-related issues Providing water-related employee incentives

Frequency of reporting to the board on water-related issues



Quarterly

Please explain

The Governance and Corporate Responsibility Board Committee is responsible for all ESG, sustainability and water related issues.

The Governance and Corporate Responsibility Board Committee meet at least quarterly to review and evaluate ESG, Sustainability and water related issues.

W6.4

(W6.4) Do you provide incentives to C-suite employees or board members for the management of water-related issues?

	Provide incentives for management of water-related issues	Comment
Row 1	Yes	

W6.4a

(W6.4a) What incentives are provided to C-suite employees or board members for the management of water-related issues (do not include the names of individuals)?

	Role(s) entitled to incentive	Performance indicator	Contribution of incentives to the achievement of your organization's water commitments	Please explain
Monetary reward	Chief Operating Officer (COO)	Reduction of water withdrawals – direct operations Reduction in water consumption volumes – direct operations Improvements in water efficiency – supply chain Increased access to workplace WASH – direct operations	Reduction in water withdrawals and consumption relate to IFF's water commitments because of the internal goal IFF holds the portfolio to that sites should have a 3% reduction in their water intensity year over year. This water intensity goal is active to encourage sites and the board to put efforts toward water reduction projects and efforts. The rationale for the incentive is to ensure the board is aware of the importance of water	The Executive Vice President (EVP), Global Operations Officer is the highest level Executive responsible for oversight of operations globally (note IFF does not have the title of COO).The EVP, Global Operations Officer, who is ultimately responsible for our eco efficiency initiatives, has performance-based objectives that are aligned with environmental targets and the Do More Good Plan including water stewardship goals. The rationale for the indicators selected in the



r	reduction at IFF. This	"Indicator for
	incentive will hold the	incentivized
	board responsible to	performance" column is
	ensure there are funds	these metrics correlate
	allocated for water	with the achievement of
	reduction projects. The	this target, which is also
	reason the intensity	the threshold for
	indicator was selected for	success. IFF tracks
	this goal is due to some	each of these indicators
	of the products IFF	for manufacturing
	manufactures within our	facilities and larger
	Health and Bioscience	offices. The data is
	and Nourish Ingredients	collected and tracked
	Divisions are water	monthly using a global
	intensive. To ensure	web-based software
	water efficiency within	application. To manage
	production processes, we	and drive performance,
	are utilizing the water	we use this software to
	intensity metric.	internally track and
	interiory metric.	report individual facilities
-	This incentive has guided	while we eternally report
	sites in looking for	global usage. Our
	different ways to reduce	organizational
	their water usage. One	performance and the
	example is our site in	EVP, Global Operations
	Remington Indiana which	Officer 's performance-
	was utilizing town water	based objectives related
	for their sprinklers. The	to these goals are linked
	site investigated how they	to monetary incentives
	could prevent	via an annual
	withdrawing town water	assessment during
	for their sprinkler system	performance reviews
	and came up with the	and salary
	idea to utilize their treated	determination. The level
	WWTP water for the	of incentive varies based
	sprinklers rather than discharging it. This saves	on performance during the previous year.
		the previous year.
	over 6,500 cubic meters	
	annually. This is a project	
	that exemplifies looking for alternatives to reduce	
	the total withdrawal from	
i i i i i i i i i i i i i i i i i i i	a site.	



Non-	Board chair	Improvements in	IFF's employees are	Employees are internally
monetary	Board/Executive	water efficiency -	encouraged to analyze	recognized locally and
reward	board	direct operations	their water efficiency	corporately for achieving
	Director on	Implementation	through direct operations.	results from water
	board	of employee	This is encouraged to	reducing projects on the
	Corporate	awareness	sites through the onsite	company intranet's Top
	executive team	campaign or	sustainability teams	Story, which recognizes
	Chief Executive	training program	called Green Teams.	employees for
	Officer (CEO)	on water-related	Green teams are aided	exemplary performance.
	Chief Financial	issues	by corporate training	In 2022 many sites were
	Officer (CFO)	Implementation	programs. For example, once a month corporate	recognized on IFF's intranet site for their
	Chief Operating	of water-related	hosts a meeting called	environmental projects
	Officer (COO)	community	Coffee and Questions.	executed at the site
	Chief	project	This meeting is open to	level.
l	Procurement		anyone who is a Green	
	Officer		Team member as well as	
	Chief Purchasing		other environmental	
	Officer (CPO)		contacts within the	
	Chief Risk		company. The intention	
	Officer (CRO)		of this meeting is for	
	Chief		employees to join and	
	Sustainability		ask questions live about	
	Officer (CSO)		sustainability progress	
	Chief		but also includes training	
	Government		opportunities. For	
	Relations Officer		instance, water is	
	(CGRO)		discussed in these	
	Chief		meetings frequently, but	
	Technology		there was also time	
	Officer (CTO)		allocated in one of the	
	Other C-suite		meetings in 2022 that	
	Officer		pertained to water	
			reporting and provided	
	General Counsel		some insight in how sites	
	Other, please		can and are saving water	
	specify		across the portfolio to	
	All employees		foster idea sharing and best practices. This aids	
			the site contacts' ideation	
			and awareness of water	
			projects within the	
			company.	
			IFF employees are not	



only encouraged to
reduce water usage
within IFF's operations,
but they are also
encouraged to help the
community around them.
Many of the sites within
2022 participated in
beach clean-ups and
restoration of natural
areas to help the
community around them.
To continue to foster
environmental awareness
and team bonding the
sites have taken action
within their community.
One of our sites in
Pargua does an annual
beach clean-up to
promote environmental
awareness.

W6.5

(W6.5) Do you engage in activities that could either directly or indirectly influence public policy on water through any of the following?

Yes, trade associations Yes, other

W6.5a

(W6.5a) What processes do you have in place to ensure that all of your direct and indirect activities seeking to influence policy are consistent with your water policy/water commitments?

IFF engages with external organizations to influence policies that are consistent with IFF's water commitments listed in IFF's Global Environmental Sustainability Policy and Do More Good Plan (DMGP) such as the International Fragrance Association (IFRA). Our process for ensuring engagement is consistent across geographies and markets starts with our Governance & Corporate Responsibility Committee of the Board of Directors. In addition to reviewing policies with the VP of Global Sustainability and EHS to ensure alignment with our objectives, members of this committee are our liaisons with organizations. They engage policymakers and relay details to the VP of Global Sustainability and EHS for consistency. IFRA is a global representative of the fragrance industry and has a list of standards outlining rules and regulations for the use of fragrance materials to ensure they are being utilized properly. IFRA continues to expand their expectations in Sustainability and has laid out



expectations of their members within their 2021 Sustainability Charter. If direct or indirect activities that influence policy are discovered to be inconsistent with our Global Environmental Sustainability Policy or our DMGP, our action depends on the subject and significance of the inconsistency. Many instances are handled by local level managers as well as Green Team Leaders, notifying the source of the inconsistency. More significant cases are reviewed by the SBC.

W6.6

(W6.6) Did your organization include information about its response to water-related risks in its most recent mainstream financial report?

- Yes (you may attach the report this is optional)
- IFF-2022Report Assurance Statement.pdf
- Assurance Statement for IFF 2023 CDP Water Security.pdf
- liff-2022-esg-report.pdf
- U IFF 10k.pdf

W7. Business strategy

W7.1

Are water-Long-term Please explain related issues time integrated? horizon (years) Yes, water-11-15 Water issues integrated into long-term business Long-term business related issues objectives: One of the enablers of our business strategy objectives are integrated is creating a sustainable future. A key part of our building of a sustainable future is having water stewardship strategy that is driven by long-term water targets. Reducing overall water withdrawal and improving water stewardship in communities is integrated in the long-term business objectives through our environmental targets. IFF will further reduce our freshwater consumption by increasing our water stewardship efforts through our Do More Good Plan which may include using recycled water in our nonproduct operations. We will also drive collective action in targeted communities where we source and operate. For example we aligned our long-term business

(W7.1) Are water-related issues integrated into any aspects of your long-term

strategic business plan, and if so how?



			objectives and strategy with the UN 2030 Sustainable Development Goal (SDG) #6 of access to clean water and sanitation by partnering with the WBCSD to pilot the SDG Compass Tool, which provides guidance on how to properly align IFF's strategies to the SDGs. IFF's sustainability strategy was informed by this analysis and designed with these same important goals in mind. As the SDGs extend to 2030 and our water targets extend beyond 2025, we have elected an 11-15 year time horizon.
Strategy for achieving long-term objectives	Yes, water- related issues are integrated	11-15	Water issues integrated into strategy for achieving long- term business objectives: Achievement of our long-term business objectives is tied to our commitment to water stewardship, supported by our Do More Good Plan (DMGP). In our DMGP , we developed a clear strategy to achieve a sustainable future and water stewardship is a major part of it. Reducing overall water withdrawal and improving water stewardship in communities are integrated in our plan for achieving long-term objectives through our formalized capital-project approval process For example, IFF incorporated and formalized an environmental sustainability specific capital-project approval process to promote water reduction projects and water stewardship company-wide. If a project can demonstrate sustainability benefits, the hurdle rate is relaxed as water risks are taken into consideration. By integrating sustainability criteria into project evaluation frameworks, we can reduce the hurdle rate and implement more water stewardship solutions. The achievement of our water targets through capital-project approval process aligns with the achievement of our long-term business objectives within our DMGP. As the UN SDGs extend to 2030 and our water targets extend beyond 2025, we have elected an 11-15 year time horizon.
Financial planning	Yes, water- related issues are integrated	11-15	Water issues integrated into financial planning: Our financial planning is integrated with our commitment to water stewardship. In our Do More Good Plan, we developed a clear strategy to achieve a sustainable future and water stewardship is a major part of it. Reducing overall water withdrawal and improving water stewardship in communities are integrated in our



financial planning through our formalized capital-project approval process.
For example, IFF incorporated and formalized a capital-
project approval process to promote water reduction projects and water stewardship company-wide. If a
project can demonstrate sustainability benefits, the
hurdle rate is relaxed as water risks are taken into consideration. By integrating sustainability criteria into
project evaluation frameworks, we can implement more
water stewardship solutions. As the UN SDGs extend to 2030 and our water targets extend beyond 2025, we
have elected an 11-15 year time horizon.

W7.2

(W7.2) What is the trend in your organization's water-related capital expenditure (CAPEX) and operating expenditure (OPEX) for the reporting year, and the anticipated trend for the next reporting year?

Row 1

Water-related CAPEX (+/- % change) 300

Anticipated forward trend for CAPEX (+/- % change) 10

Water-related OPEX (+/- % change)

10

Anticipated forward trend for OPEX (+/- % change)

10

Please explain

IFF provides an annual environmental sustainability CAPEX fund for the purpose of improving water-related and other sustainability projects. In 2022, funding for water related projects were expected to reduce over 11 megaliters of withdrawals annually. This fund shifts annually based on available funds and projects are selected on environmental and financial benefits in line with our triple bottom line philosophy. After the 2021 merger with DuPont N&B, this fund increased from 5M to 15M to ensure IFF could execute water stewardship projects in 2022 such as water smart processes and technologies to stay on path to achieve IFF's long term water stewardship targets. We anticipate IFF to maintain funding toward our water-related projects to continue to enhance our water stewardship efforts through IFF's sustainability CAPEX program pending no further divestments, mergers or acquisitions that would affect the size of our footprint influencing our water consumption.



W7.3

(W7.3) Does your organization use scenario analysis to inform its business strategy?

	Use of scenario analysis	Comment
Row 1	Yes	In 2022, IFF utilized WRI's Aqueduct Water Risk Atlas and Ecolab's Water Risk Monetizer (WRM) to identify facilities with high water risk both now and in the future. We refresh our water risk assessment screening annually using Aqueduct and use the results of that analysis to identify facilities with high water risk, then use WRM to supplement the water risk projections for each location to better inform our business decisions. In 2022, we also worked with a consultant to conduct a TCFD-aligned climate scenario analysis to identify physical climate- related risks at our global manufacturing facilities. The assessment calculated for each facility a projected financial impact during each decade from 2020 to 2100 due to exposure and sensitivity to physical climate hazards. Water-related hazards considered were coastal flooding, tropical cyclones, water stress, and drought.

W7.3a

(W7.3a) Provide details of the scenario analysis, what water-related outcomes were identified, and how they have influenced your organization's business strategy.

Type of scenario analysis used	Parameters, assumptions, analytical choices	Description of possible water-related outcomes	Influence on business strategy
Row Water- 1 related Climate- related	Water Related: Parameters: 100% of IFF operations, all facilities. Looking at water withdrawal and impact on business should sites fall within high-risk areas. Align with WRI 2020, 2030, 2040 Climate Related: Parameters: IFF's 100 most business-critical manufacturing facilities, considering a mix of operations/functions, geographic diversity, and	Water Related: There are three potential outcomes for water- related scenarios. IFF could have a low, medium, or high level of water-risk based on water withdrawal. Due to the limited number of sites located in high risk water areas, the probability of IFF being impacted from a water-related risk scenario is extremely low. Should IFF be impacted from a water risk scenario, IFF can reroute	Water Related: IFF's water withdrawal in high-risk water areas was 3% of the total water withdrawal. Therefore, IFF utilized the aqueduct analysis to recognize the sites in the water risk areas and focus efforts on water stewardship. These sites will be informed of the analysis results and assisted by Sustainability Champions aided by our onsite Green Teams for project ideation in order to implement water reduction



 _		1	
	exposure to a variety of	production from the sites	projects in the short term
	climate change hazards.	at risk in order to meet	of 1-3 years in support of
	Assumptions: Two RCP	demand while avoiding	our 2030 Do More Good
	scenarios were used to	additional stress on the	Plan to enhance IFF's
	assess climate change	area already effected.	water stewardship efforts.
	impacts on IFF assets:		
	RCP4.5 and RCP8.5.	Climate Related:	Climate Related:
	Analytical choices: The	The results of the	The facilities identified to
	quantitative physical	quantitative physical	be most exposed to
	climate risk assessment	climate risk assessment	physical climate risks were
	modelled the average	were shared with IFF	informed of the scenario
	annual loss (in USD) for	leadership as well as with	analysis results and
	each facility under each	the facilities identified to	discussions were had with
	climate scenario for every	be most exposed to	each facility to validate the
	decade from 2020 to 2100.	physical climate risks. We	results and identify
		intend to publicly disclose	opportunities to enhance
		the results of our climate	each facility's resilience to
		scenario analysis in 2023	the impacts of climate
		after we complete the	change. In those
		related transition risk and	discussions, specific
		opportunity assessment.	actions were identified that
			each facility could take to
			enhance resilience to
			specific hazards, including
			water-related hazards
			such as flooding and
			drought. Our onsite Green
			Teams and regional
			Sustainability Champions
			are charged with project
			ideation to implement
			identified projects,
			leveraging IFF's
			Sustainability CAPEX
			Fund as well as additional
			funding sources.

W7.4

(W7.4) Does your company use an internal price on water?

Row 1

Does your company use an internal price on water?

No, but we are currently exploring water valuation practices

Please explain



Historically, we incorporated Ecolab's Water Risk Monetizer into our overall water assessment. We used it to supplement discussions about long-term growth strategy to help identify high-risk facilities. These sites were then prioritized for capital funding for sustainability-related projects. Continuing into 2022, with a focus on our goals in our Do More Good Plan, we have recommended the continual usage of the Ecolab Water Risk Monetizer when needed, to help sites prioritize water costs. Into 2023 and beyond, we will continue to explore how to incorporate an internal corporate price on water into our business strategy and planning.

W7.5

(W7.5) Do you classify any of your current products and/or services as low water impact?

	Products and/or services classified as low water impact	Definition used to classify low water impact	Please explain
Row 1	Yes	Life cycle assessment following ISO 14040/14044 guidelines; measured as water consumption. Water scarcity calculations, specifically when incorporating use- phase benefits, require region specific data to complete and are a function of end user and application, not just our product.	IFF brewing enzyme solutions enable brewers to use un-malted barley or sorghum in lieu of malted barley in beer production. Depending on the region, barley and adjunct agriculture practices, and malting processes, an LCA (published prior to DuPont N&B merger with IFF) has identified water savings ranging from 0.86 L to 1.6 L water saved per L beer produced1. For instance, a 100% un-malted barley beer in France in lieu of 100% malted barley saves 0.91 L per L beer. Savings for beers produced with different blends of malted and un- malted barley would be proportional. Extrapolating French data to the EU for an aspirational perspective, if 20 million hL of beer (~5% of the EU market) was produced with un-malted barley and IFF enzymes in lieu of malt, water savings equivalent to 728 Olympic-sized swimming pools could be realized.



W8. Targets

W8.1

(W8.1) Do you have any water-related targets? Yes

W8.1a

(W8.1a) Indicate whether you have targets relating to water pollution, water withdrawals, WASH, or other water-related categories.

	Target set in this category
Water pollution	Yes
Water withdrawals	Yes
Water, Sanitation, and Hygiene (WASH) services	Yes
Other	Yes

W8.1b

(W8.1b) Provide details of your water-related targets and the progress made.

Target reference number Target 1

Category of target Water pollution

Target coverage

Company-wide (direct operations only)

Quantitative metric

Reduction in water discharges per unit of production

Year target was set 2022

Base year 2022

Base year figure 51.46

Target year 2030



Target year figure 38.92

Reporting year figure 51.46

% of target achieved relative to base year

0

Target status in reporting year

Underway

Please explain

The unit of measure to track this target is cubic meters of water withdrawal per metric tons of production. The target covers the sites within the portfolio that are under IFF's operational control. IFF established a stretch internal target to reduce water intensity annually by 0-3%. IFF has estimated a 1.5% decrease in water withdrawal annually for the purpose of forecasting this target. This target was set in order to increase water efficiency efforts mainly through IFF's manufacturing sites' processes. The reduction in water intensity will in turn reduce water pollution as IFF will be discharging less water. IFF suffered a 9% increase in water intensity from the 2021 baseline to current year reporting. This increase is attributed to the decrease in Q4 2022 production. IFF's manufacturing processes require water, when production volume decreases water is still needed to run the production processes across the business. Therefore, when there is a decrease in production volume water intensity will increase. Inversely, if there is an increase in production the water intensity will decrease as there will be more product produced per cubic meter of water used. IFF is anticipating an increase in water efficiency across the portfolio due execution of water stewardship projects, therefore we assume we will have a decrease in our intensity year over year moving forward.

Target reference number

Target 2

Category of target

Water withdrawals

Target coverage

Company-wide (direct operations only)

Quantitative metric

Reduction in withdrawals per unit of production

Year target was set 2022

Base year 2022



Base year figure 51.46

Target year 2030

Target year figure 38.92

Reporting year figure

51.46

% of target achieved relative to base year

0

Target status in reporting year

Underway

Please explain

The unit of measure to track this target is cubic meters of water withdrawal per metric tons of production. The target covers the sites within the portfolio that are under IFF's operational control. IFF established a stretch internal target to reduce water intensity annually by 0-3%. IFF has estimated a 1.5% decrease in water withdrawal annually for the purpose of forecasting this target. This target was set in order to increase water efficiency efforts mainly through IFF's manufacturing sites' processes. A decrease in water withdrawal will decrease our water intensity which is aligned with our stretch goal. IFF suffered a 9% increase in water intensity from the 2021 baseline to current year reporting. This increase is attributed to the decrease in Q4 2022 production. IFF's manufacturing processes require water, when production volume decreases water is still needed to run the production processes across the business. Therefore, when there is a decrease in production volume water intensity will increase. Inversely, if there is an increase in production the water intensity will decrease as there will be more product produced per cubic meter of water used. IFF is anticipating an increase in water efficiency across the portfolio due execution of water stewardship projects, therefore we assume we will have a decrease in our intensity year over year moving forward.

Target reference number

Target 3

Category of target

Water, Sanitation and Hygiene (WASH) services

Target coverage

Company-wide (direct operations only)

Quantitative metric

Increase in the proportion of employees using safely managed drinking water services



Year target was set 2021

Base year 2021

Base year figure

Target year 2030

Target year figure

Reporting year figure 143

% of target achieved relative to base year

Target status in reporting year

Achieved

Please explain

In 2015 IFF set a goal to have WASH services implemented and consistently maintained at each manufacturing facility and larger offices. This was achieved and IFF continues to maintain this goal. After the 2021 merger with the DuPont N&B division IFF restated the company's baseline to 2021, which is reflected in this goal. IFF has 143 operations facilities which were targeted for this goal, the 143 facilities achieved this goal and continue to maintain moving forward.

Target reference number

Target 4

Category of target

Product water intensity

Target coverage

Company-wide (direct operations only)

Quantitative metric

Reduction per unit of production

Year target was set

2022

Base year 2022



Base year figure 51.46

Target year 2030

Target year figure 38.92

Reporting year figure

51.46

% of target achieved relative to base year

0

Target status in reporting year

Underway

Please explain

The unit of measure to track this target is cubic meters of water withdrawal per metric tons of production. The target covers the sites within the portfolio that are under IFF's operational control. IFF established a stretch internal target to reduce water intensity annually by 0-3%. IFF has estimated a 1.5% decrease in water withdrawal annually for the purpose of forecasting this target. This target was set in order to increase water efficiency efforts mainly through IFF's manufacturing sites' processes. IFF suffered a 9% increase in water intensity from the 2021 baseline to current year reporting. This increase is attributed to the decrease in Q4 2022 production. IFF's manufacturing processes require water, when production volume decreases water is still needed to run the production processes across the business. Therefore, when there is a decrease in production the water intensity will decrease as there will be more product produced per cubic meter of water used. IFF is anticipating an increase in water efficiency across the portfolio due execution of water stewardship projects, therefore we assume we will have a decrease in our intensity year over year moving forward.

W9. Verification

W9.1

(W9.1) Do you verify any other water information reported in your CDP disclosure (not already covered by W5.1a)?

Yes

Assurance Statement for IFF 2023 CDP Water Security.pdf

Uiff-2022-esg-report.pdf



W9.1a

(W9.1a) Which data points within your CDP disclosure have been verified, and which standards were used?

Disclosure module	Data verified	Verification standard	Please explain
W1 Current state	Global water withdrawal, consumption, and discharge are verified annually. These verified data points are included in W1.2b.	ISAE 3000	Verification for water withdrawal, consumption, and discharge volumes is conducted annually as part of our sustainability management process and the results are also included in our annual sustainability report, which is publicly available.

W10. Plastics

W10.1

(W10.1) Have you mapped where in your value chain plastics are used and/or produced?

	Plastics mapping	Please explain	
Row 1	Not mapped – but we plan to within the next two years	IFF has not formally mapped the plastic use in our value chain. However, we have put efforts toward plastic reduction throughout our direct operations. This consists of removing disposable plastic from some creative centers, offices, and manufacturing facilities. IFF's local Green Teams are on a mission to reduce plastic use where possible. IFF plans to continue to put efforts toward reducing plastic use within the value chain.	

W10.2

(W10.2) Across your value chain, have you assessed the potential environmental and human health impacts of your use and/or production of plastics?

	Impact assessment	Please explain
Row	Not assessed – and	IFF does not produce plastic, the primary use of plastic within IFF is
1	we do not plan to	through single use plastic in labs and creative centers as well as for
	within the next two	packaging products for distribution to customers. IFF has not fully
	years	assessed the environmental and human impacts of plastic use. IFF
		continues to make conscious decisions to leverage other plastic
		alternatives where possible. This includes the progression of removing
		single use plastic from creative centers and offices. IFF plans to
		perform assessments pertaining to environmental and human health
		impacts of our plastic use in the future.



W10.3

(W10.3) Across your value chain, are you exposed to plastics-related risks with the potential to have a substantive financial or strategic impact on your business? If so, provide details.

	Risk exposure	Please explain	
Row	Not assessed – and we do	IFF has not assessed plastic-related risks. IFF does not produce	
1	not plan to within the next	plastic, therefore we believe strongly that we are not exposed to	
	two years	substantive financial risks due to plastic-related issues.	

W10.4

	Targets in place	Target type	Target metric	Please explain
Row 1	Yes	Plastic packaging Plastic goods Waste management Other	Reduce the total weight of plastic packaging used and/or produced	In 2021, IFF kick-started a pilot Plastic Reduction program across our Nourish labs, challenging teams across the globe to find and implement alternative solutions for single-use plastics. In 2022 this resulted in 18 labs actively seeking solutions across 11 countries. Including a reduction of approximately 1.65 million units of plastic (e.g., plastic bags, utensils, tasting cups) versus 2021. Each location on average reduced ordering 100,000 units of plastic versus 2021. Locations have purchased more than 200,000 approved 'green replacement' items. Coupled with the pilot Plastic Reduction program IFF has a Zero Waste to Landfill target set for 2030. In 2030 IFF's target is to have all our major facilities (defined by sites which generate >100 metric tons of waste annually) to be internally verified Zero Waste to Landfill. This involves the sites investigating other alternatives to mitigate waste to landfill, potentially including the reduction of plastic use at the facility. As of 2022 IFF has verified 40% of the major manufacturing facilities. As part of our waste reduction goals, IFF continuously seeks solutions to reduce our plastic usage.

(W10.4) Do you have plastics-related targets, and if so what type?

W10.5

(W10.5) Indicate whether your organization engages in the following activities.



	Activity applies	Comment
Production of plastic polymers	No	
Production of durable plastic components	No	
Production / commercialization of durable plastic goods (including mixed materials)	No	
Production / commercialization of plastic packaging	No	
Production of goods packaged in plastics	Yes	IFF distributes product to customers in plastic containers. Many sites have sought alternatives partnering with customers to seek decreases in plastic use as well as opportunities for re-use of the plastic packaging downstream.
Provision / commercialization of services or goods that use plastic packaging (e.g., retail and food services)	No	

W10.8

(W10.8) Provide the total weight of plastic packaging sold and/or used, and indicate the raw material content.

	Total weight of plastic packaging sold / used during the reporting year (Metric tonnes)	Raw material content percentages available to report	Please explain
Plastic packaging used		None	IFF has not investigated or assessed our use of plastic packaging for the portfolio. IFF plans to continue our journey in plastic reduction projects as well as investigate the tonnage of plastic packaging used to distribute to our customers.

W10.8a

(W10.8a) Indicate the circularity potential of the plastic packaging you sold and/or used.

Percentages	Please explain
available to report	



	for circularity potential	
Plastic	None	IFF has not collected data on the circularity of plastic packaging
packaging		used at the portfolio level. However, there are some facilities that
used		have partnered with customers for plastic alternatives to mitigate
		plastic use. IFF plans to collect data on the portfolio's plastic use
		in the future in the effort to understand our plastic footprint in
		order to continue to reduce our plastic packaging used.

W11. Sign off

W-FI

(W-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

- UFF-2022Report Assurance Statement.pdf
- Assurance Statement for IFF 2023 CDP Water Security.pdf
- liff-2022-esg-report.pdf

W11.1

(W11.1) Provide details for the person that has signed off (approved) your CDP water response.

	Job title	Corresponding job category
Row 1	Global Operations Officer	Chief Operating Officer (COO)